

TOWN OF NAHANT, MASSACHUSETTS

MANAGEMENT LETTER

JUNE 30, 2013



Certified Public Accountants

SULLIVAN, ROGERS & COMPANY, LLC

Corporate Place I, Suite 204 • 99 South Bedford Street

Burlington, Massachusetts 01803

P • 781-229-5600 F • 781-229-5610 www.sullivan-rogers.com

To the Honorable Board of Selectmen
Town of Nahant, Massachusetts

In planning and performing our audit of the financial statements of the Town of Nahant, Massachusetts (Town) as of and for the year ended June 30, 2013, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, we considered the Town's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. We also want to make you aware of a recently issued accounting standard that will significantly impact your financial statements in future years. The memorandum that accompanies this letter summarizes our comments and recommendations regarding those matters. This letter does not affect our report dated September 27, 2013, on the financial statements of the Town.

The Town's written responses to the matters identified in our audit have not been subjected to the audit procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

This communication is intended solely for the information and use of management, the Board of Selectmen and others within the organization and should not be used by anyone other than these specified parties.

Sullivan, Rogers & Company, LLC

September 27, 2013

TOWN OF NAHANT, MASSACHUSETTS

MANAGEMENT LETTER

JUNE 30, 2013

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Comments and Recommendations

Rubbish Enterprise Fund Investment Income

Comment

During fiscal year 2013, the rubbish enterprise fund (which was adopted as an enterprise fund effective July 1, 2012) was not credited with investment income. MGL Chapter 44, Section 53F1/2, requires enterprise funds to retain investment income on its deposits.

Recommendation

We recommend the Town allocate investment income to the rubbish enterprise fund monthly. The allocation should be based on the average daily balance of the fund's operating cash and the interest rate being earned in the Town's depository account(s).

Management's Response

The Town is now allocating investment income to the rubbish enterprise fund on a quarterly basis.

Risk Assessment and Monitoring

Comment

As reported in prior years, when internal controls are *initially* implemented, they are usually designed to adequately safeguard assets. However, over time, these controls can become ineffective due to changes in technology, operations, etc. In addition, changes in personnel and structure, as well as the addition of new programs and services, can add risks that previously did not exist. As a result, all municipalities must periodically perform a risk assessment to anticipate, identify, analyze and manage the risk of asset misappropriation. Risk assessment (which includes fraud risk assessment), is one element of internal control.

The risk assessment should be performed by management-level employees who have extensive knowledge of the Town's operations. Ordinarily, the management-level employees would conduct interviews or lead group discussions with personnel who have knowledge of the Town's operations, its environment, and its processes. The risk assessment process should consider the Town's vulnerability to misappropriation of assets. It should also address operations that involve heightened levels of risk. When conducting the assessment, the following questions should be considered:

- What assets are susceptible to misappropriation?
- What departments receive cash receipts?
- What departments have movable inventory?
- What operations are the most complex?
- How could assets be stolen?
- Are there any known internal control weaknesses that would allow misappropriation of assets to occur and remain undetected?
- How could potential misappropriation of assets be concealed?
- What prior internal control issues could still continue to be problematic?

Once the areas vulnerable to risks have been identified, a review of the Town's systems, procedures, and existing controls related to these areas should be conducted. The Town should consider what additional controls (if any) need to be implemented to reduce risk.

After risk has been assessed, periodic monitoring of the identified risk areas must be performed in order to evaluate the controls that have been implemented to mitigate the risks. Since control-related policies and procedures tend to deteriorate over time, the monitoring process ensures that controls are fully operational and effective.

We identified the Town has implemented an Employee Handbook. The Employee Handbook is an aspect of risk assessment and monitoring, but more extensive measures must be taken in order to fully establish a comprehensive risk assessment and monitoring program.

Recommendation

We recommend that management develop and implement a risk assessment program to periodically anticipate, identify, analyze, and manage the risk of asset misappropriation. The risk assessment program should be formally documented and become part of the Town's financial policies and procedures manual.

We recommend that management develop and implement a monitoring program to periodically evaluate the operational effectiveness of internal controls. The monitoring process should be documented in order to facilitate the evaluation of controls and to identify improvements that need to be made.

Management's Response

The Town currently keeps all assets over \$1,000 in the fixed asset software, One Squared, and periodically updates this list, as well as compares all assets to the insurance reports.

The Town is working with the departments to strengthen internal controls in all areas listed above.

Financial Policies and Procedures Manual

Comment

As reported in prior years, the Town's financial policies and procedures are well designed and functioning properly. However, we believe that preparation of a centralized formal (written) policy and procedures manual would improve and standardize the Town's financial policies and procedures. Inherent in any organization that operates without formalized written procedures are inconsistencies in everyday policies and procedures. The number of such inconsistencies can be minimized by the written codification of policies and procedures and insistence on adherence to them.

Such a manual should include policies and procedures relative to all financial functions and processes, including, but not limited to, the following:

- Cash receipts
- Cash disbursements
 - Payroll
 - Vendor
- Billing procedures
- Cash and accounts receivable reconciliations
- Debt issuance procedures
- Recordkeeping requirements
- State and federal financial reporting requirements
- Administration of student activity funds
- Month-end and year-end closing procedures

The manual should also clearly define the objectives, responsibilities and authorizations for all employees/job positions.

The use of written policies, procedures, and job descriptions in conjunction with specific assignment of responsibilities would increase supervisory personnel's effectiveness. Such written documents would decrease the time spent on supervision of clerical personnel and in attempts to define job responsibilities in the event of employee turnover.

Recommendation

The Town has prepared a few sections of the manual (payroll and vendor cash disbursements, accounts receivable reconciliations and debt issuance procedures). We recommend management continue its progress towards designing and implementing a formal financial policies and procedures manual.

Management's Response

The Town is continuing the designing and implementing of a formal financial policies and procedures manual.

Develop and Document a Disaster Recovery Plan

Comment

As reported in prior years, the Town has property insurance; however, it does not have a plan of action in case its offices should be destroyed by a fire, natural disaster such as a flood or tornado, or a bombing or other terrorist act. Such a disaster could strike at any time, perhaps without warning. In that case, the Town would have to act quickly to take steps critical to assessing and recovering from loss of, or damage to, its premises; furniture and equipment; and electronic data.

A well-thought out and documented disaster recovery plan would help Town personnel act quickly and appropriately at a time when the stress and disruption of a disaster might adversely affect their memory, emotions, and judgment. It would also help others take charge in place of managers who might be lost, injured, or otherwise unavailable at the time of the crisis.

As part of developing a disaster recovery plan, arrangements should be made for protection of files and for use of backup space, equipment and furniture, or services should a disaster occur. In addition, while developing the plan, management personnel could take the opportunity to reassess the adequacy of its property insurance and to learn about some of the financial assistance that might be available to the Town after a disaster so that such assistance could be requested as quickly as possible.

Recommendation

The Town has made improvements in this area, such as document back-ups and off-site storage of software. To continue its progress, we recommend management develop and implement a complete and formal disaster recovery plan. The disaster recovery plan should be documented and at least one copy stored in a secure, off-site location. We suggest that the documentation include the following:

- A list of key contacts, including all employees and their emergency contacts, insurance companies, key suppliers and customers, and important professional services such as restoration specialists
- A current schematic showing how the computer system is designed and connected
- A current, complete set of documentation for all of the operating systems and application software (including version numbers)
- A copy of the schedule for the off-site storage of backup data and programs
- A list of safety and community services that might be needed
- A list of pre-arranged temporary alternative work sites
- A list of probable equipment and supplies that would be needed for recovery operations and related vendors

The disaster recovery plan should be reviewed, updated, and tested at least annually. This will allow the disaster team members to assess the plan's continued appropriateness and feasibility in light of current conditions and to become familiar with implementing each step of the plan so that they could act more quickly and decisively at the time of the disaster.

Management's Response

The Town is planning to implement a complete disaster recovery plan. The Town Administrator has met with the key contacts and is updating the information.

Pension Accounting and Financial Reporting

Comment

In June of 2012, the Governmental Accounting Standards Board (GASB) issued Statement No. 68, *Financial Reporting for Pension Plans – an Amendment of GASB Statement No. 25*, which revises and establishes new financial reporting requirements for governments that provide pension benefits to its employees and retirees.

The implementation of this Statement will represent a significant change in the accounting and reporting of pension expense and the related liability. For the first time, the Town will be required to recognize its long-term obligation for pension benefits as a liability in its government-wide financial statements. The implementation of this Statement will also:

- More comprehensively measure the annual costs of pension benefits
- Place conditions on the use of the discount rate used to measure the projected benefit payments to their actuarial present value
- Require the use of the “entry age” actuarial cost allocation method, with each period’s service cost determined by a level percentage of pay (referred to as attribution method)
- Expand pension related note disclosures
- Expand pension related required supplementary information disclosures

The requirements of this Statement will improve the decision-usefulness of pension information in governmental financial statements and will enhance the comparability of pension information between governmental entities.

Given the significance of the pension fund liability, the financial reporting impact under the new standard will significantly affect the Town’s financial statements.

It should be noted that the implementation of GASB Statement No. 68 is strictly a financial reporting standard and does not constitute a state or federal mandate regarding the funding of the net pension obligation.

The Town’s required implementation date of GASB Statement No. 68 is fiscal year 2015.

Recommendation

We recommend management continue to familiarize itself with GASB Statement No. 68 to prepare for its implementation.

Management’s Response

The Town Treasurer has contacted Essex Regional Retirement System to inform them of GASB Statement No. 68. They will work on this for the Town. The Town is also reviewing the requirement.

TOWN OF NAHANT, MASSACHUSETTS

**INDEPENDENT AUDITORS' REPORT ON
BASIC FINANCIAL STATEMENTS AND
REQUIRED SUPPLEMENTARY INFORMATION**

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

TOWN OF NAHANT, MASSACHUSETTS

**INDEPENDENT AUDITORS' REPORT ON
BASIC FINANCIAL STATEMENTS AND
REQUIRED SUPPLEMENTARY INFORMATION**

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

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Independent Auditors' Report



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Independent Auditors' Report

To the Honorable Board of Selectmen
Town of Nahant, Massachusetts

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Nahant, Massachusetts, as of and for the year ended June 30, 2013, and the related notes to the financial statements, which collectively comprise the Town of Nahant, Massachusetts' basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Nahant, Massachusetts, as of June 30, 2013, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis (located on pages 4 through 13), general fund and community preservation fund budgetary comparisons and certain pension and other postemployment benefits information (located on pages 55 through 63) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 27, 2013 on our consideration of the Town of Nahant, Massachusetts' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town of Nahant, Massachusetts' internal control over financial reporting and compliance.



September 27, 2013

Management's Discussion and Analysis

As management of the Town of Nahant, Massachusetts (Town), we offer readers of these financial statements this narrative overview and analysis of the Town's financial activities for the fiscal year ended June 30, 2013.

Financial Highlights

- The assets of the Town exceeded its liabilities at the close of the most recent fiscal year by \$25,480,178 (net position). Of this amount, \$2,017,119 (unrestricted net position) may be used to meet the government's ongoing obligations to citizens and creditors.
- The Town's total net position increased \$1,003,645.
- At the end of the fiscal year, unassigned fund balance for the general fund totaled \$705,140, or 6.7 percent of total general fund expenditures and transfers out.
- The Town's total bonded debt decreased by \$504,710 during the fiscal year; the Town issued \$175,000 in new debt in the current fiscal year.

Overview of the Basic Financial Statements

This discussion and analysis is intended to serve as an introduction to the *basic financial statements*, which consists of the following three components:

1. Government-wide financial statements
2. Fund financial statements
3. Notes to the basic financial statements

This report also contains required supplementary information in addition to the basic financial statements.

Government-wide financial statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The **statement of net position** presents information on all of the Town's non-fiduciary assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The **statement of activities** presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes, earned but unused vacation leave, etc.).

Both of the government-wide financial statements distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). Governmental activities include general government, public safety, education, public works, health and human services, culture and recreation and debt service - interest. Business-type activities include the water/sewer and rubbish operations.

The government-wide financial statements can be found on pages 15-17 of this report.

Fund financial statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into the following categories and are described below:

1. Governmental funds
2. Proprietary funds
3. Fiduciary funds

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental funds financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term effect of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains 19 individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the general, community preservation (special revenue), and Coast Guard houses (capital projects) funds, each of which are considered to be major funds. Data from the other 16 governmental funds are combined into a single, aggregated presentation titled *nonmajor governmental funds*.

The basic governmental funds financial statements can be found on pages 18-23 of this report.

Proprietary funds

The Town maintains one type of proprietary fund.

The enterprise fund is used to report the same functions presented as business-type activities in the government-wide financial statements. The Town uses an enterprise fund to account for its water and sewer operations, which is considered to be a major fund, and its rubbish operations, which is considered to be a nonmajor fund.

The basic proprietary fund financial statements can be found on pages 24-26 of this report.

Fiduciary funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the Town's programs. The accounting used for fiduciary funds is similar to that used for proprietary funds.

Agency funds are reported and combined into a single, aggregate presentation in the fiduciary fund financial statements under the caption "agency funds".

The basic fiduciary fund financial statement can be found on page 27 of this report.

Notes to the basic financial statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 28-54 of this report.

Required supplementary information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information. Presented in this information is the budget comparison for the general fund and community preservation fund and certain pension and other postemployment benefits information, which can be found on pages 55-63 of this report.

Government-Wide Financial Analysis

The following tables present current and prior year data on the government-wide financial statements.

Net Position

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. The Town's assets exceeded liabilities by \$25,480,178 at the close of the fiscal year and are summarized as follows:

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	2013	2012	2013	2012	2013	2012
Assets						
Current assets.....	\$ 3,184,452	\$ 3,204,256	\$ 1,720,235	\$ 1,696,265	\$ 4,904,687	\$ 4,900,521
Noncurrent assets (excluding capital assets).....	132,594	124,884	-	-	132,594	124,884
Capital assets (net).....	23,487,131	23,092,988	7,288,336	7,129,812	30,775,467	30,222,800
Total assets.....	26,804,177	26,422,128	9,008,571	8,826,077	35,812,748	35,248,205
Liabilities						
Current liabilities (excluding debt).....	296,665	618,101	86,859	47,247	383,524	665,348
Noncurrent liabilities (excluding debt).....	981,559	742,024	94,257	67,360	1,075,816	809,384
Current debt.....	2,849,500	2,768,500	269,310	265,210	3,118,810	3,033,710
Noncurrent debt.....	4,110,500	4,525,000	1,643,920	1,738,230	5,754,420	6,263,230
Total liabilities.....	8,238,224	8,653,625	2,094,346	2,118,047	10,332,570	10,771,672
Net Position						
Invested in capital assets (net of related debt).....	16,734,302	16,116,894	5,750,983	5,707,503	22,485,285	21,824,397
Restricted.....	977,774	800,879	-	-	977,774	800,879
Unrestricted.....	853,877	850,730	1,163,242	1,000,527	2,017,119	1,851,257
Total net position.....	\$ 18,565,953	\$ 17,768,503	\$ 6,914,225	\$ 6,708,030	\$ 25,480,178	\$ 24,476,533

The largest portion of the Town's net position (88.3%) reflects its investment in capital assets (e.g., land, works of art, land improvements, buildings and improvements, machinery and equipment, library books, vehicles and infrastructure), less any related outstanding debt used to acquire those assets. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the Town's net position (3.8%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position (7.9% or \$2,017,119) may be used to meet the Town's ongoing obligations to citizens and creditors. Of this amount, \$853,877 may be used to support governmental activities and \$1,163,242 may be used to support business-type activities.

At the end of the current fiscal year, the Town reports positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities.

Changes in Net Position

For the fiscal year ended June 30, 2013, the Town's total net position increased by \$1,003,645, compared to an increase of \$540,748 in the prior fiscal year. These amounts are summarized as follows:

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>
Revenues						
<i>Program Revenues:</i>						
Charges for services.....	\$ 977,341	\$ 1,390,291	\$ 1,905,381	\$ 1,455,015	\$ 2,882,722	\$ 2,845,306
Operating grants and contributions.....	695,776	757,776	1,753	1,108	697,529	758,884
Capital grants and contributions.....	970,440	524,769	11,581	-	982,021	524,769
<i>General Revenues:</i>						
Real estate and personal property taxes.....	7,887,561	7,580,152	-	-	7,887,561	7,580,152
Motor vehicle and other excise taxes.....	509,438	457,393	-	-	509,438	457,393
Penalties and interest on taxes.....	27,379	38,927	-	-	27,379	38,927
Payments in lieu of taxes.....	1,558	2,083	-	-	1,558	2,083
Community preservation surcharges.....	176,693	171,535	-	-	176,693	171,535
Grants and contributions not restricted to specific programs.....	1,069,490	996,626	-	-	1,069,490	996,626
Unrestricted investment income.....	927	2,427	-	-	927	2,427
Total revenues.....	<u>12,316,603</u>	<u>11,921,979</u>	<u>1,918,715</u>	<u>1,456,123</u>	<u>14,235,318</u>	<u>13,378,102</u>
Expenses						
General government.....	1,340,480	1,634,965	-	-	1,340,480	1,634,965
Public safety.....	3,305,658	3,061,221	-	-	3,305,658	3,061,221
Education.....	5,056,550	4,795,848	-	-	5,056,550	4,795,848
Public works.....	768,384	723,499	-	-	768,384	723,499
Trash disposal.....	-	334,970	-	-	-	334,970
Health and human services.....	180,613	163,284	-	-	180,613	163,284
Culture and recreation.....	514,775	458,552	-	-	514,775	458,552
Debt service - interest.....	217,292	241,836	-	-	217,292	241,836
Water/Sewer.....	-	-	1,471,935	1,423,179	1,471,935	1,423,179
Rubbish.....	-	-	375,986	-	375,986	-
Total expenses.....	<u>11,383,752</u>	<u>11,414,175</u>	<u>1,847,921</u>	<u>1,423,179</u>	<u>13,231,673</u>	<u>12,837,354</u>
Change in net position before transfers.....	932,851	507,804	70,794	32,944	1,003,645	540,748
Transfers, net.....	(135,401)	(420,940)	135,401	420,940	-	-
Change in net position.....	797,450	86,864	206,195	453,884	1,003,645	540,748
Net position - beginning of year.....	17,768,503	17,681,639	6,708,030	6,254,146	24,476,533	23,935,785
Net position - end of year.....	<u>\$ 18,565,953</u>	<u>\$ 17,768,503</u>	<u>\$ 6,914,225</u>	<u>\$ 6,708,030</u>	<u>\$ 25,480,178</u>	<u>\$ 24,476,533</u>

Governmental activities increased the Town's net position by \$797,450. In the prior year, governmental activities increased the Town's net position by \$86,864. The key element of this change relates to an increase in capital grants (approximately \$717,000) for the purchase of a new fire truck.

Business-type activities increased the Town's net position by \$206,195. In the prior year, business-type activities increased the Town's net position by \$453,884. The key element of this change is the fiscal year 2012 transfer from the general fund related to prior years' net water/sewer cash activity balances (\$260,529) reclassified from the general fund to the water/sewer enterprise fund prior to the Town's legal adoption of the water/sewer enterprise fund.

Fund Financial Statement Analysis

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds

The focus of the governmental funds is to provide information on near-term inflows, outflows, and balances of expendable resources. Such information is useful in assessing the Town's financing requirements.

As of the end of the current fiscal year, the Town's governmental funds reported a combined ending fund balance of \$87,921, an increase of \$148,588 in comparison with the prior year. Unassigned fund balance totaled (\$1,636,703), resulting from temporary fund deficits in the Coast Guard houses capital projects fund and several nonmajor governmental funds. The remainder of fund balance includes the following constraints:

- Nonspendable - \$25,150
- Restricted - \$1,036,976
- Committed - \$583,498
- Assigned - \$79,000

The general fund is the chief operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the general fund totaled \$705,140 while total fund balance was \$1,367,638. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total general fund expenditures and transfers out. Unassigned fund balance represents 6.7% of total general fund expenditures and transfers out, while total fund balance represents 12.9% of that same amount.

The balance of the Town's general fund increased \$168,142 during the current fiscal year. Although the Town's increase in fund balance on a budgetary basis was greater than the final amended budget amount by approximately \$657,000 (excluding encumbrances and continuing appropriations), approximately \$574,000 of reserves were used to fund the fiscal year 2013 budget.

Financial highlights of the Town's other major governmental funds are as follows:

The fund balance of the community preservation fund (special revenue) increased by \$121,000 during the current fiscal year. The fund recognized \$175,870 in surcharges, \$103,780 in intergovernmental revenues and \$592 of investment income. Expenditures of \$159,242 were incurred during the fiscal year.

The fund balance of the Coast Guard houses fund (capital projects) remained the same during the current fiscal year. The fund's deficit totaling \$1,866,000 will be funded through the issuance of long-term debt in future fiscal years.

Proprietary fund

The Town's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the water/sewer enterprise fund at the end of the year amounted to \$1,138,637. The water/sewer fund had an increase in net position for the year of \$170,893. Unrestricted net position of the rubbish enterprise fund at the end of the year amounted to \$24,605. The rubbish enterprise fund had an increase in net position for the year of \$35,302. Other factors concerning the finances of this fund have already been addressed in the discussion of the Town's business-type activities.

General Fund Budgetary Highlights

The original general fund budget of \$10,182,001 was decreased by \$24,719 (0.2%) during the fiscal year. The following table summarizes the net decrease:

<u>Purpose of Increase/Decrease</u>	<u>Amount</u>	<u>Funding Source</u>
Reserve fund.....	\$ 45,396	Unassigned fund balance
Snow and ice expenses.....	7,698	Unassigned fund balance
School department.....	1,187	Unassigned fund balance
Reduce debt service appropriations.....	<u>(79,000)</u>	Unassigned fund balance
Total net decrease.....	<u>\$ (24,719)</u>	

During the year, revenues and other financing sources exceeded budgetary estimates, while expenditures and encumbrances and continuing appropriations were less than budgetary estimates, resulting in a positive budget to actual variance of approximately \$578,000.

Capital Asset and Debt Administration

Capital assets

The Town's investment in capital assets for its governmental and business type activities at the end of the fiscal year totaled \$30,775,467 (net of accumulated depreciation). This investment in capital assets includes land, works of art, land improvements, buildings and improvements, machinery and equipment, library books, vehicles and infrastructure. The total increase in the investment in capital assets for the current fiscal year totaled \$552,667 (a \$394,143 increase for governmental activities and a \$158,524 increase for business-type activities).

Major capital asset events that occurred during the current fiscal year included the following:

- Purchase of fire truck (\$763,000)
- Purchase of water meters (\$325,000)
- Bear Pond dredging (\$142,000)
- Purchase of DPW equipment (\$131,000)
- Continued upgrades of road and sidewalk infrastructure (\$83,000)

The following table summarizes the Town's capital assets (net of accumulated depreciation):

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>
Land.....	\$ 7,669,465	\$ 7,669,465	\$ -	\$ -	\$ 7,669,465	\$ 7,669,465
Works of art.....	110,500	110,500	-	-	110,500	110,500
Land improvements.....	697,219	589,778	-	-	697,219	589,778
Buildings & improvements.....	11,742,286	12,093,952	-	-	11,742,286	12,093,952
Machinery and equipment.....	863,770	881,245	95,414	95,755	959,184	977,000
Library books.....	183,706	188,761	-	-	183,706	188,761
Vehicles.....	976,581	261,222	70,523	93,793	1,047,104	355,015
Infrastructure.....	<u>1,243,604</u>	<u>1,298,065</u>	<u>7,122,399</u>	<u>6,940,264</u>	<u>8,366,003</u>	<u>8,238,329</u>
Total capital assets.....	<u>\$ 23,487,131</u>	<u>\$ 23,092,988</u>	<u>\$ 7,288,336</u>	<u>\$ 7,129,812</u>	<u>\$ 30,775,467</u>	<u>\$ 30,222,800</u>

Additional information on the Town's capital assets can be found in Note 5 on pages 41-42 of this report.

Long-Term Debt

At the end of the current fiscal year, total bonded debt outstanding was \$6,438,230, which is backed by the full faith and credit of the Town, and is summarized as follows:

	<i>Governmental Activities</i>		<i>Business-Type Activities</i>		<i>Total</i>	
	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>
General obligation bonds.....	\$ 4,525,000	\$ 4,939,500	\$ 795,230	\$ 905,040	\$ 5,320,230	\$ 5,844,540
MWRA notes.....	<u>-</u>	<u>-</u>	<u>1,118,000</u>	<u>1,098,400</u>	<u>1,118,000</u>	<u>1,098,400</u>
Total bonds and notes.....	<u>\$ 4,525,000</u>	<u>\$ 4,939,500</u>	<u>\$ 1,913,230</u>	<u>\$ 2,003,440</u>	<u>\$ 6,438,230</u>	<u>\$ 6,942,940</u>

The Town’s total bonded debt decreased by \$504,710 (7.3%) during the current fiscal year; the Town issued \$175,000 in new debt in the current fiscal year.

Additional information on the Town’s long-term debt can be found in Note 9 on pages 46-48 of this report.

Economic Factors and Next Year’s Budgets and Rates

The development of the fiscal year 2014 general fund operating budget was influenced by four major factors: slight increased revenue, contractual obligations, increased uncontrollable expenses, and limitations on the property tax levy imposed by Proposition 2 ½.

Budgeted revenue increased slightly and was mainly due to a 3.77% increase in state aid (After 2% increase in fiscal year 2013 and 7% reduction in fiscal year 2012 on top of 10% from fiscal year 2011 and 15% from fiscal year 2010), and 12% increase in total local receipts, mainly due to rentals. We are planning to rent the military houses all of fiscal year 2014.

Approximately 90% of school employees and 75% of municipal employees are covered by collective bargaining agreements. In fiscal year 2014, all employees received 3% increases due to all union and other contracted negotiations. The Election/Registration was decreased due to fiscal year 2013 being a presidential election year. North Shore Vocational School Assessment was decreased by 23%.

Health insurance increased 9%, Essex Regional Retirement Board assessment increased 8% and we increased the reserve fund by 33%.

Property taxes in Massachusetts’ municipalities are limited to a growth of 2.5% plus a factor for new construction, unless the voters elect to approve an increase for operating expenses or debt service for a specific project. This limitation, exclusive of debt previously excluded from Proposition 2 ½, provided for an increase of property taxes of \$177,719 (2.32%).

Due to limited new debt, limited new capital, and the limited increases of salaries and expenses of all departmental budgets, the Town was able to approve a balanced budget.

Due to decreased enrollment and Special Education costs, school spending has been limited.

Requests for Information

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in its finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Town Accountant, 334 Nahant Road, Nahant, Massachusetts 01908.

Basic Financial Statements

STATEMENT OF NET POSITION

JUNE 30, 2013

	Primary Government		
	Governmental Activities	Business-type Activities	Total
ASSETS			
Current assets:			
Cash and cash equivalents.....	\$ 1,494,907	\$ 1,002,165	\$ 2,497,072
Restricted cash and cash equivalents.....	1,183,423	375,877	1,559,300
Receivables, net of allowance for uncollectible amounts:			
Real estate and personal property taxes.....	104,914	-	104,914
Tax and utility liens.....	204,760	5,078	209,838
Motor vehicle and other excise taxes.....	105,273	-	105,273
Community preservation surcharges.....	1,800	-	1,800
Water.....	-	178,941	178,941
Sewer.....	-	146,037	146,037
Trash.....	10,645	12,137	22,782
Parking violations.....	12,602	-	12,602
Departmental and other.....	25,773	-	25,773
Intergovernmental.....	40,355	-	40,355
Total current assets.....	<u>3,184,452</u>	<u>1,720,235</u>	<u>4,904,687</u>
Noncurrent assets:			
Receivables, net of allowance for uncollectible amounts:			
Real estate tax deferrals.....	132,594	-	132,594
Capital assets not being depreciated.....	7,779,965	-	7,779,965
Capital assets, net of accumulated depreciation.....	<u>15,707,166</u>	<u>7,288,336</u>	<u>22,995,502</u>
Total noncurrent assets.....	<u>23,619,725</u>	<u>7,288,336</u>	<u>30,908,061</u>
Total assets.....	<u>26,804,177</u>	<u>9,008,571</u>	<u>35,812,748</u>
LIABILITIES			
Current liabilities:			
Warrants payable.....	119,013	76,534	195,547
Accrued payroll.....	68,811	7,025	75,836
Other liabilities.....	9,900	-	9,900
Accrued interest.....	75,241	-	75,241
Compensated absences.....	23,700	3,300	27,000
Short-term notes payable.....	2,435,000	-	2,435,000
Long-term bonds and notes payable.....	<u>414,500</u>	<u>269,310</u>	<u>683,810</u>
Total current liabilities.....	<u>3,146,165</u>	<u>356,169</u>	<u>3,502,334</u>
Noncurrent liabilities:			
Compensated absences.....	213,300	29,700	243,000
Net OPEB obligation.....	768,259	64,557	832,816
Long-term bonds and notes payable.....	<u>4,110,500</u>	<u>1,643,920</u>	<u>5,754,420</u>
Total noncurrent liabilities.....	<u>5,092,059</u>	<u>1,738,177</u>	<u>6,830,236</u>
Total liabilities.....	<u>8,238,224</u>	<u>2,094,346</u>	<u>10,332,570</u>
NET POSITION			
Invested in capital assets, net of related debt.....	16,734,302	5,750,983	22,485,285
Restricted for:			
Community preservation.....	511,919	-	511,919
Permanent funds:			
Expendable.....	60,382	-	60,382
Nonexpendable.....	25,150	-	25,150
Other specific purposes.....	380,323	-	380,323
Unrestricted.....	<u>853,877</u>	<u>1,163,242</u>	<u>2,017,119</u>
Total net position.....	<u>\$ 18,565,953</u>	<u>\$ 6,914,225</u>	<u>\$ 25,480,178</u>

See notes to basic financial statements.

STATEMENT OF ACTIVITIES

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

Functions/Programs	Expenses	Program Revenues			Net (Expense)/ Revenue
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Primary government:					
Governmental activities:					
General government.....	\$ 1,340,480	\$ 511,803	\$ 2,753	\$ 34,070	\$ (791,854)
Public safety.....	3,305,658	91,459	35,474	717,250	(2,461,475)
Education.....	5,056,550	187,216	609,560	-	(4,259,774)
Public works.....	768,384	127,483	4,088	115,340	(521,473)
Health and human services.....	180,613	8,777	7,427	-	(164,409)
Culture and recreation.....	514,775	50,603	26,485	103,780	(333,907)
Debt service - interest.....	217,292	-	9,989	-	(207,303)
Total governmental activities.....	<u>11,383,752</u>	<u>977,341</u>	<u>695,776</u>	<u>970,440</u>	<u>(8,740,195)</u>
Business-type activities:					
Water/Sewer.....	1,471,935	1,505,674	1,753	-	35,492
Rubbish.....	375,986	399,707	-	11,581	35,302
Total business-type activities.....	<u>1,847,921</u>	<u>1,905,381</u>	<u>1,753</u>	<u>11,581</u>	<u>70,794</u>
Total primary government.....	<u>\$ 13,231,673</u>	<u>\$ 2,882,722</u>	<u>\$ 697,529</u>	<u>\$ 982,021</u>	<u>\$ (8,669,401)</u>

STATEMENT OF ACTIVITIES (Continued)

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Primary Government		
	Governmental Activities	Business-type Activities	Total
Changes in net position:			
Net (expense)/revenue (from previous page).....	\$ (8,740,195)	\$ 70,794	\$ (8,669,401)
<i>General revenues:</i>			
Real estate and personal property taxes.....	7,887,561	-	7,887,561
Motor vehicle and other excise taxes.....	509,438	-	509,438
Penalties and interest on taxes.....	27,379	-	27,379
Payments in lieu of taxes.....	1,558	-	1,558
Community preservation surcharges.....	176,693	-	176,693
Grants and contributions not restricted to specific programs.....	1,069,490	-	1,069,490
Unrestricted investment income.....	927	-	927
<i>Transfers, net</i>	(135,401)	135,401	-
Total general revenues and transfers.....	9,537,645	135,401	9,673,046
Change in net position.....	797,450	206,195	1,003,645
Net position - beginning of year.....	17,768,503	6,708,030	24,476,533
Net position - end of year.....	\$ 18,565,953	\$ 6,914,225	\$ 25,480,178

See notes to basic financial statements.

**GOVERNMENTAL FUNDS
BALANCE SHEET**

JUNE 30, 2013

ASSETS	General	Community Preservation	Coast Guard Houses
Cash and cash equivalents.....	\$ 1,494,907	\$ -	\$ -
Receivables, net of allowance for uncollectible amounts:			
Real estate and personal property taxes.....	104,914	-	-
Real estate tax deferrals.....	132,594	-	-
Tax and trash liens.....	201,068	3,692	-
Motor vehicle and other excise taxes.....	105,273	-	-
Community preservation surcharges.....	-	1,800	-
Trash.....	10,645	-	-
Parking violations.....	12,602	-	-
Departmental and other.....	25,773	-	-
Intergovernmental.....	18,136	-	-
Restricted assets:			
Cash and cash equivalents.....	-	518,644	-
TOTAL ASSETS.....	\$ 2,105,912	\$ 524,136	\$ -
LIABILITIES AND FUND BALANCES			
LIABILITIES:			
Warrants payable.....	\$ 70,920	\$ 12,217	\$ -
Accrued payroll.....	66,545	-	-
Other liabilities.....	9,900	-	-
Deferred revenue.....	573,613	5,492	-
Accrued short-term interest.....	17,296	-	-
Short-term notes payable.....	-	-	1,866,000
TOTAL LIABILITIES.....	738,274	17,709	1,866,000
FUND BALANCES:			
Nonspendable.....	-	-	-
Restricted.....	-	506,427	-
Committed.....	583,498	-	-
Assigned.....	79,000	-	-
Unassigned.....	705,140	-	(1,866,000)
TOTAL FUND BALANCES.....	1,367,638	506,427	(1,866,000)
TOTAL LIABILITIES AND FUND BALANCES.....	\$ 2,105,912	\$ 524,136	\$ -

See notes to basic financial statements.

Nonmajor Governmental Funds	Total Governmental Funds
\$ -	\$ 1,494,907
-	104,914
-	132,594
-	204,760
-	105,273
-	1,800
-	10,645
-	12,602
-	25,773
22,219	40,355
<u>664,779</u>	<u>1,183,423</u>
<u>\$ 686,998</u>	<u>\$ 3,317,046</u>

\$ 35,876	\$ 119,013
2,266	68,811
-	9,900
-	579,105
-	17,296
<u>569,000</u>	<u>2,435,000</u>
<u>607,142</u>	<u>3,229,125</u>
25,150	25,150
530,549	1,036,976
-	583,498
-	79,000
<u>(475,843)</u>	<u>(1,636,703)</u>
<u>79,856</u>	<u>87,921</u>
<u>\$ 686,998</u>	<u>\$ 3,317,046</u>

GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	General	Community Preservation	Coast Guard Houses
REVENUES			
Real estate and personal property taxes.....	\$ 7,813,416	\$ -	\$ -
Motor vehicle and other excise taxes.....	477,289	-	-
Tax liens.....	22,442	-	-
Payments in lieu of taxes.....	1,558	-	-
Community preservation surcharges.....	-	175,870	-
Charges for services.....	2,425	-	-
Trash disposal.....	5,642	-	-
Intergovernmental.....	1,523,061	103,780	-
Penalties and interest on taxes.....	27,379	-	-
Licenses and permits.....	125,538	-	-
Fines and forfeitures.....	46,279	-	-
Departmental and other.....	524,813	-	-
Contributions.....	-	-	-
Investment income.....	1,127	592	-
TOTAL REVENUES.....	10,570,969	280,242	-
EXPENDITURES			
Current:			
General government.....	894,520	73,631	-
Public safety.....	2,283,597	-	-
Education.....	3,332,636	-	-
Public works.....	419,455	-	-
Health and human services.....	71,610	-	-
Culture and recreation.....	255,037	7,173	-
Pension benefits.....	1,203,584	-	-
Employee benefits.....	824,818	-	-
Property and liability insurance.....	185,954	-	-
State and county charges.....	154,460	-	-
Debt service:			
Principal.....	352,000	62,500	-
Interest.....	205,744	15,938	-
TOTAL EXPENDITURES.....	10,183,415	159,242	-
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES.....	387,554	121,000	-
OTHER FINANCING SOURCES (USES)			
Transfers in.....	186,431	-	-
Premium from issuance of bonds and notes.....	9,989	-	-
Transfers out.....	(415,832)	-	-
TOTAL OTHER FINANCING SOURCES (USES).....	(219,412)	-	-
NET CHANGE IN FUND BALANCES.....	168,142	121,000	-
FUND BALANCES AT BEGINNING OF YEAR.....	1,199,496	385,427	(1,866,000)
FUND BALANCES AT END OF YEAR.....	\$ 1,367,638	\$ 506,427	\$ (1,866,000)

See notes to basic financial statements.

Normajor Governmental Funds	Total Governmental Funds
\$ -	\$ 7,813,416
-	477,289
-	22,442
-	1,558
-	175,870
181,016	183,441
-	5,642
1,014,536	2,641,377
-	27,379
-	125,538
-	46,279
88,461	613,274
63,347	63,347
210	1,929
<u>1,347,570</u>	<u>12,198,781</u>
11,557	979,708
797,010	3,080,607
310,310	3,642,946
374,791	794,246
17,578	89,188
70,878	333,088
-	1,203,584
-	824,818
-	185,954
-	154,460
-	414,500
-	221,682
<u>1,582,124</u>	<u>11,924,781</u>
<u>(234,554)</u>	<u>274,000</u>
94,000	280,431
-	9,989
-	(415,832)
<u>94,000</u>	<u>(125,412)</u>
(140,554)	148,588
<u>220,410</u>	<u>(60,667)</u>
<u>\$ 79,856</u>	<u>\$ 87,921</u>

**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TOTAL FUND BALANCES TO THE STATEMENT OF NET POSITION**

JUNE 30, 2013

Total governmental fund balances (page 19).....	\$	87,921
Capital assets (net of accumulated depreciation) used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.....		23,487,131
Other assets are not available to pay for current period expenditures and, therefore, are deferred in the governmental funds.....		579,105
In the statement of net position, interest is accrued on outstanding long-term debt, whereas in the governmental funds interest is not reported until due.....		(57,945)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds.		
Bonds and notes payable.....		(4,525,000)
Compensated absences.....		(237,000)
Net OPEB obligation.....		<u>(768,259)</u>
Net position of governmental activities (page 15).....	\$	<u>18,565,953</u>

See notes to basic financial statements.

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES**

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

Net change in fund balances - total governmental funds (page 21).....	\$	148,588
<p>Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. These amounts represent the related activity of the current period.</p>		
Capital outlays.....		1,207,235
Depreciation.....		(827,599)
<p>Contributed capital assets are reported in the statement of activities as capital contributions but are not reported in the governmental funds.....</p>		
		34,070
<p>In the statement of activities, the <i>loss</i> on the disposal of capital assets is reported, whereas in the governmental funds only the proceeds of a sale are reported as financial resources. As a result, the change in net position differs from the change in fund balance by the net book value of the capital assets disposed.....</p>		
		(19,564)
<p>Revenues in the statement of activities that do not provide current financial resources are fully deferred in the statement of revenues, expenditures and changes in fund balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., real estate and personal property, motor vehicle excise, etc.) differ between the two statements. This amount represents the net change in deferred revenue.....</p>		
		73,765
<p>The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any impact on net position. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount represents the related activity of the current period.</p>		
Bond maturities.....		414,500
<p>In the statement of activities, interest is accrued on outstanding long-term debt, whereas in the governmental funds interest is not reported until due. This amount represents the net change in accrued interest payable.....</p>		
		4,390
<p>Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported in the governmental funds. These amounts represent the net changes:</p>		
Compensated absences.....		16,000
Net OPEB obligation.....		(253,935)
		797,450
Changes in net position of governmental activities (page 17).....	\$	797,450

See notes to basic financial statements.

PROPRIETARY FUNDS
STATEMENT OF FUND NET POSITION

JUNE 30, 2013

	<u>Business-Type Activities Enterprise Funds</u>		
	<u>Water/Sewer</u>	<u>Nonmajor Rubbish</u>	<u>Total</u>
ASSETS			
Current assets:			
Cash and cash equivalents.....	\$ 946,174	\$ 55,991	\$ 1,002,165
Restricted cash and cash equivalents.....	375,877	-	375,877
Receivables, net of allowance for uncollectible amounts:			
Water.....	178,941	-	178,941
Sewer.....	146,037	-	146,037
Utility liens.....	5,078	-	5,078
Trash.....	-	12,137	12,137
Total current assets.....	<u>1,652,107</u>	<u>68,128</u>	<u>1,720,235</u>
Noncurrent assets:			
Capital assets, net of accumulated depreciation.....	<u>7,277,639</u>	<u>10,697</u>	<u>7,288,336</u>
Total assets.....	<u>8,929,746</u>	<u>78,825</u>	<u>9,008,571</u>
LIABILITIES			
Current liabilities:			
Warrants payable.....	36,018	40,516	76,534
Accrued payroll.....	6,590	435	7,025
Compensated absences.....	3,300	-	3,300
Long-term bonds and notes payable.....	<u>269,310</u>	<u>-</u>	<u>269,310</u>
Total current liabilities.....	<u>315,218</u>	<u>40,951</u>	<u>356,169</u>
Noncurrent liabilities:			
Compensated absences.....	29,700	-	29,700
Net OPEB obligation.....	61,985	2,572	64,557
Long-term bonds and notes payable.....	<u>1,643,920</u>	<u>-</u>	<u>1,643,920</u>
Total noncurrent liabilities.....	<u>1,735,605</u>	<u>2,572</u>	<u>1,738,177</u>
Total liabilities.....	<u>2,050,823</u>	<u>43,523</u>	<u>2,094,346</u>
FUND NET POSITION			
Invested in capital assets, net of related debt.....	5,740,286	10,697	5,750,983
Unrestricted.....	<u>1,138,637</u>	<u>24,605</u>	<u>1,163,242</u>
Total net position.....	<u>\$ 6,878,923</u>	<u>\$ 35,302</u>	<u>\$ 6,914,225</u>

See notes to basic financial statements.

PROPRIETARY FUNDS
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Business-Type Activities - Enterprise Funds		
	Water/Sewer	Nonmajor Rubbish	Total
OPERATING REVENUES			
Charges for services.....	\$ 1,505,674	\$ 399,707	\$ 1,905,381
OPERATING EXPENSES			
Cost of service and administration.....	657,019	375,102	1,032,121
MWRA assessment.....	309,977	-	309,977
Lynn assessment.....	186,517	-	186,517
Depreciation.....	276,801	884	277,685
TOTAL OPERATING EXPENSES.....	1,430,314	375,986	1,806,300
OPERATING INCOME.....	75,360	23,721	99,081
NONOPERATING REVENUES (EXPENSES)			
Investment income.....	1,753	-	1,753
Interest expense.....	(41,621)	-	(41,621)
TOTAL NONOPERATING REVENUES (EXPENSES), NET.....	(39,868)	-	(39,868)
INCOME BEFORE TRANSFERS AND CAPITAL CONTRIBUTIONS.....	35,492	23,721	59,213
TRANSFERS			
Transfers in.....	321,832	-	321,832
Transfers out.....	(186,431)	-	(186,431)
TOTAL TRANSFERS.....	135,401	-	135,401
CAPITAL CONTRIBUTIONS			
Capital contributions.....	-	11,581	11,581
CHANGE IN FUND NET POSITION.....	170,893	35,302	206,195
FUND NET POSITION AT BEGINNING OF YEAR.....	6,708,030	-	6,708,030
FUND NET POSITION AT END OF YEAR.....	\$ 6,878,923	\$ 35,302	\$ 6,914,225

See notes to basic financial statements.

**PROPRIETARY FUNDS
STATEMENT OF CASH FLOWS**

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	<u>Business-Type Activities - Enterprise Funds</u>		
	<u>Water/Sewer</u>	<u>Nonmajor Rubbish</u>	<u>Total</u>
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers and users.....	\$ 1,527,532	\$ 387,570	\$ 1,915,102
Payments to vendors.....	(818,149)	(290,812)	(1,108,961)
Payments to employees.....	(312,378)	(40,767)	(353,145)
NET CASH FROM OPERATING ACTIVITIES.....	<u>397,005</u>	<u>55,991</u>	<u>452,996</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
Transfers in.....	321,832	-	321,832
Transfers out.....	(186,431)	-	(186,431)
NET CASH FROM NONCAPITAL FINANCING ACTIVITIES.....	<u>135,401</u>	<u>-</u>	<u>135,401</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES			
Proceeds from the issuance of bonds and notes.....	175,000	-	175,000
Acquisition and construction of capital assets.....	(424,630)	-	(424,630)
Principal payments on bonds and notes.....	(265,209)	-	(265,209)
Interest expense.....	(41,621)	-	(41,621)
NET CASH FROM CAPITAL AND RELATED FINANCING ACTIVITIES.....	<u>(556,460)</u>	<u>-</u>	<u>(556,460)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Investment income.....	1,753	-	1,753
NET CHANGE IN CASH AND CASH EQUIVALENTS.....	(22,301)	55,991	33,690
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR			
(Includes \$581,131 reported as restricted in the water/sewer enterprise fund).....	<u>1,344,352</u>	<u>-</u>	<u>1,344,352</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR			
(Includes \$375,877 reported as restricted in the water/sewer enterprise fund).....	<u>\$ 1,322,051</u>	<u>\$ 55,991</u>	<u>\$ 1,378,042</u>
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH FROM OPERATING ACTIVITIES			
Operating income.....	\$ 75,360	\$ 23,721	\$ 99,081
Adjustments to reconcile operating income to net cash from operating activities:			
Adjustments not requiring current cash flows:			
Depreciation.....	276,801	884	277,685
Net OPEB obligation.....	19,825	2,572	22,397
Adjustments requiring current cash flows:			
Changes in assets and liabilities:			
Utility liens.....	3,753	-	3,753
User charges.....	18,105	(12,137)	5,968
Warrants payable.....	(2,039)	40,516	38,477
Accrued payroll.....	200	435	635
Compensated absences.....	5,000	-	5,000
Total adjustments.....	<u>321,645</u>	<u>32,270</u>	<u>353,915</u>
NET CASH FROM OPERATING ACTIVITIES.....	<u>\$ 397,005</u>	<u>\$ 55,991</u>	<u>\$ 452,996</u>

See notes to basic financial statements.

FIDUCIARY FUNDS
STATEMENT OF FIDUCIARY NET POSITION

JUNE 30, 2013

ASSETS	<u>Agency Funds</u>
Cash and cash equivalents.....	\$ <u>49,764</u>
 LIABILITIES	
Warrants payable.....	85
Liabilities due depositors.....	<u>49,679</u>
 Total liabilities.....	 \$ <u>49,764</u>

See notes to basic financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**A. General**

The basic financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the standard-setting body for establishing governmental accounting and financial reporting principles. The significant accounting policies are described herein.

B. Reporting Entity

The Town of Nahant, Massachusetts (Town) is a municipal corporation that is governed by an elected Board of Selectmen (Board) and an appointed Town Administrator.

For financial reporting purposes, the basic financial statements include all funds, organizations, agencies, boards, commissions and institutions that are not legally separate from the Town.

The Town has also considered all potential component units for which it is financially accountable as well as other organizations for which the nature and/or significance of their relationship with the Town are such that exclusion would cause the Town's basic financial statements to be misleading or incomplete. It has been determined that there are no component units that require inclusion in the basic financial statements.

Joint Venture

A joint venture is an organization (resulting from a contractual arrangement) that is owned, operated or governed by two or more participants as a separate and specific activity subject to joint control in which the participants retain an ongoing financial interest or ongoing financial responsibility. Joint control means that no single participant has the ability to unilaterally control the financial or operating policies of the joint venture.

The Town participates in one joint venture with other municipalities to pool resources and share the costs, risks and rewards of providing goods and services to venture participants directly, or for the benefit of the general public or specified recipients. The following table identifies the Town's joint venture and related information:

Name	Purpose	Address	Fiscal Year 2013 Assessment
North Shore Regional Vocational School District.....	To provide vocational education services	30 Log Bridge Road Middleton, MA 01949	\$ 114,679

The Town is indirectly liable for the Northeast Metropolitan Regional Vocational School District's (District) debt and other expenditures and is assessed annually for its share of operating and capital costs. Separate financial statements may be obtained by writing to the Treasurer of the District at the address identified above.

C. Implementation of New Accounting Principles

For the year ending June 30, 2013, the Town implemented the following pronouncements issued by the GASB:

- GASB Statement No. 60, *Accounting and Financial Reporting for Service Concession Arrangements*
- GASB Statement No. 61, *The Financial Reporting Entity: Omnibus – an amendment of GASB Statements No. 14 and No. 34*

- GASB Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*
- GASB Statement No. 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*

GASB Statement No. 63 identifies net position as the residual of all other elements presented in a statement of financial position, which amends the net asset reporting requirements of Statement No. 34, *Basic Financial Statements – and Management’s Discussion and Analysis – for State and Local Governments*, and other pronouncements, by renaming net assets to net position.

The implementation of GASB Statement No.’s 60, 61 and 62 had no reporting impact for the Town.

D. Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The government-wide financial statements (statement of net position and the statement of activities) report information on all non-fiduciary activities of the primary government and its component units. *Governmental activities*, which are primarily supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which are primarily supported by user fees.

Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. Nonmajor funds are aggregated and displayed in a single column.

Fiduciary funds are reported by fund type.

E. Measurement Focus, Basis of Accounting and Basis of Presentation

Government-Wide Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded when the liabilities are incurred. Real estate and personal property taxes are recognized as revenues in the fiscal year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of activities demonstrates the degree to which the direct expenses of a function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include the following:

- Charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment.
- Grants and contributions that are restricted to meeting the operational requirements of a specific function or segment.
- Grants and contributions that are restricted to meeting the capital requirements of a specific function or segment.

Taxes and other items not identifiable as program revenues are reported as general revenues.

Except for charges between the general fund and enterprise funds, the effect of interfund activity has been eliminated from the government-wide financial statements. Elimination of these charges would distort the direct costs and program revenues reported for the functions affected.

Fund Financial Statements

Governmental funds financial statements are reported using the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., measurable and available). Measurable means the amount of the transaction can be determined and available means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with current expendable available resources.

Real estate and personal property tax revenues are considered available if they are collected within 60-days after the end of the fiscal year. Investment income is susceptible to accrual. Other receipts and tax revenues become measurable and available when the cash is received and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria is met. Expenditure driven grants recognize revenue when the qualifying expenditures are incurred and all other grant requirements are met.

The following major governmental funds are reported:

The *general fund* is used to account for and report all financial resources not accounted for and reported in another fund.

The *community preservation fund* is a special revenue fund used to account for the 3% local real estate tax surcharge on nonexempt property (and matching state trust fund distribution) that can be used for open space, historic resource and affordable housing purposes. Property exempt from the surcharge consists of the first \$100,000 of all residential property and also property owned by low income or seniors with a low or moderate income as defined by Massachusetts Department of Revenue (DOR) guidelines. Disbursements from this fund must originate from the Community Preservation Committee and be approved by Town Meeting.

The *Coast Guard houses fund* is a capital projects fund used to account for financial resources used for the acquisition and renovation of land and buildings (houses) formerly owned by the federal government. The Town, through a contractual agreement with a property manager, is renting these houses to citizens. The revenues and expenditures related to the housing rentals are accounted for in the general fund.

The nonmajor governmental funds consist of other special revenue, capital projects and permanent funds that are aggregated and presented in the *nonmajor governmental funds* column on the governmental funds financial statements. The following describes the general use of these fund types:

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Capital projects funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

Permanent funds are used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the government's programs and benefit the government or its citizenry.

Proprietary fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting, whereby revenues are recorded when earned and expenses are recorded when the liabilities are incurred.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds principal ongoing operations. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

The following major proprietary fund is reported:

The *water/sewer enterprise fund* is used to account for water and sewer activities.

The following nonmajor proprietary fund is reported:

The *rubbish enterprise fund* is used to account for trash disposal activities.

Fiduciary fund financial statements are reported using the flow of economic resources measurement focus and use the accrual basis of accounting. Fiduciary funds are used to account for assets held in a trustee capacity for others that cannot be used to support the government's programs.

The following fiduciary fund is reported:

The *agency fund* is used to account for assets held in a custodial capacity. Such assets consist primarily of special permit payments from cellular phone and wireless service providers held in escrow and student activity funds. Agency funds do not present the results of operations or have a measurement focus.

F. Cash and Cash Equivalents and Investments

Government-Wide and Fund Financial Statements

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition. Investments are carried at fair value.

G. Accounts Receivable

Government-Wide and Fund Financial Statements

The recognition of revenue related to accounts receivable reported in the government-wide financial statements and fund financial statements are reported under the accrual basis of accounting and the modified accrual basis of accounting, respectively.

Real Estate Taxes, Personal Property Taxes and Tax Liens

Real estate and personal property taxes are levied and based on values assessed on January 1st of every year. Assessed values are established by the Board of Assessor's for 100% of the estimated fair market value. Taxes are due on November 1st and May 1st and are subject to penalties and interest if they are not paid by the respective due date.

Real estate tax liens are processed during the fourth quarter of each fiscal year on delinquent properties and are recorded as receivables in the fiscal year they are processed.

Motor Vehicle Excise Taxes

Motor vehicle excise taxes are assessed annually for each vehicle registered in the Town and are recorded as receivables in the fiscal year of the levy. The Commonwealth is responsible for reporting the number of vehicles registered and the fair values of those vehicles to the Town. The tax calculation is the fair value of the vehicle multiplied by \$25 per \$1,000 of value.

Community Preservation Surcharges

Community preservation surcharges are levied annually and at a rate of 3% of residents' real estate tax bills with exemptions for the first \$100,000 of residential property and property owned by qualified persons with low income and seniors (60+) with low or moderate income as defined by DOR guidelines. The surcharge is due with the real estate tax on November 1st and May 1st and is subject to penalties and interest if they are not paid by the due date. Overdue surcharges are included on the tax liens processed on delinquent real estate taxes. Surcharges are recorded as receivables in the fiscal year issued.

Water and Sewer Charges and Liens (Utility)

User fees are levied tri-annually based on individual meter readings and are subject to penalties and interest if they are not paid by the respective due date. Water and sewer liens are processed during the fourth quarter of each fiscal year and are included as a lien on the property owner's tax bill. Water and sewer charges and liens are recorded as receivables in the fiscal year issued.

Trash

Trash fees are levied annually for each type of property that utilizes the collection service and are based upon a third party waste collection contract. The contract is funded entirely from residence billings. Trash fees are recorded as receivables in the fiscal year issued.

Parking Violations

Parking tickets are issued for various parking violations and are recorded as receivables in the fiscal year issued.

Departmental and Other

Departmental and other receivables primarily consist of amounts due from ambulance charges. These receivables are recorded when the service has been performed.

Intergovernmental

Various state and federal operating and capital grants are applied for and received annually. For non-expenditure driven grants, revenue is recognized as soon as all eligibility requirements imposed by the provider have been met. For expenditure driven grants, revenue is recognized when the qualifying expenditures are incurred and all other grant requirements are met.

H. Allowance for Uncollectible Amounts

The allowance for uncollectible amounts is estimated based on historical trends and specific account analysis for the following accounts receivable:

- Personal property taxes
- Motor vehicle and other excise taxes
- Parking violations
- Departmental and other

As of June 30, 2013, the allowance for uncollectible amounts for personal property taxes, motor vehicle and other excise taxes and departmental and other receivables are immaterial and therefore not reported.

The following types of accounts receivable are secured via the lien process and are considered 100% collectible. Accordingly, an allowance for uncollectible amounts is not reported.

- Real estate taxes, real estate tax deferrals and tax liens
- Community preservation surcharges
- Water and sewer charges and utility liens
- Trash

Intergovernmental receivables are considered 100% collectible.

I. InventoriesGovernment-Wide and Fund Financial Statements

Inventories are recorded as expenditures at the time of purchase. Such inventories are not material in total to the government-wide and fund financial statements and therefore are not reported.

J. Restricted AssetsGovernment-Wide and Fund Financial Statements

Assets are reported as restricted when limitations on their use change the nature of the availability of the asset. Such constraints are either externally imposed by creditors, contributors, grantors, or laws of other governments, or are imposed by law through constitutional provisions or enabling legislation.

K. Capital AssetsGovernment-Wide and Proprietary Fund Financial Statements

Capital assets, which consist of land, works of art, land improvements, buildings and improvements, machinery and equipment, library books, vehicles and infrastructure (e.g., roads, water mains, sewer mains, and similar items), are reported in the applicable governmental or business-type activities column of the government-wide financial statements.

Capital assets are recorded at historical cost or at estimated historical cost if actual historical cost is not available. Donated capital assets are recorded at the estimated fair market value at the date of donation. Construction period interest is not capitalized on constructed capital assets.

All purchases and construction costs in excess of \$5,000 are capitalized at the date of acquisition or construction, respectively, with expected useful lives of greater than one year.

Capital assets (excluding land and works of art) are depreciated on a straight-line basis. The estimated useful lives of capital assets are as follows:

<u>Capital Asset Type</u>	<u>Estimated Useful Life (in years)</u>
Land improvements.....	10 - 30
Buildings and improvements.....	6 - 40
Machinery and equipment.....	3 - 40
Library books.....	3 - 10
Vehicles.....	3 - 15
Infrastructure.....	5 - 50

The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend asset lives are not capitalized and are treated as expenses when incurred. Improvements are subject to capitalization.

Governmental Fund Financial Statements

Capital asset costs are recorded as expenditures in the acquiring fund in the fiscal year of the purchase.

L. Interfund Receivables and Payables

During the course of its operations, transactions occur between and within funds that may result in amounts owed between funds.

Government-Wide Financial Statements

Transactions of a buyer/seller nature between and within governmental funds are eliminated from the governmental activities in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of net position as "internal balances".

Fund Financial Statements

Transactions of a buyer/seller nature between and within funds are not eliminated from the individual fund statements. Receivables and payables resulting from these transactions are classified as "Due from other funds" or "Due to other funds" on the balance sheet.

M. Interfund Transfers

During the course of its operations, resources are permanently reallocated between and within funds.

Government-Wide Financial Statements

Transfers between and within governmental funds are eliminated from the governmental activities in the statement of net position. Any residual balances outstanding between the governmental activities and business-type activities are reported in the statement of activities as "Transfers, net".

Fund Financial Statements

Transfers between and within funds are not eliminated from the individual fund statements and are reported as transfers in and transfers out.

N. Deferred Revenue

Deferred revenue at the fund financial statement level represents billed receivables that do not meet the available criterion in accordance with the current financial resources measurement focus and the modified accrual basis of accounting. Deferred revenue is recognized as revenue in the conversion to the government-wide financial statements (full accrual).

O. Net Position and Fund Balances

Government-Wide Financial Statements and Proprietary Fund Financial Statements (Net Position)

Net position is reported as restricted when amounts are restricted by outside parties for a specific future use.

Net position has been "restricted" for the following:

"Community preservation" represents amounts restricted for the purpose of acquiring land for conservation, recreational, and affordable housing purposes.

"Permanent funds - expendable" represents amounts held in trust for which the expenditures are restricted by various trust agreements.

"Permanent funds - nonexpendable" represents amounts held in trust for which only investment earnings may be expended.

"Other specific purposes" represents other restrictions placed on assets from outside parties.

Governmental Funds Financial Statements (Fund Balances)

The following fund balance classifications describe the relative strength of the spending constraints:

Nonspendable – represents amounts that cannot be spent either because they are in nonspendable form (i.e., prepaid amounts) or because they are legally or contractually required to be maintained intact (i.e., principal of permanent fund).

Restricted – represents amounts that can be spent only for specific purposes because of constitutional provisions or enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments.

Committed – represents amounts that can be used only for specific purposes imposed by a formal action of Town meeting, which is the highest level of decision-making authority for the Town. Committed amounts may be established, modified, or rescinded only through actions approved by Town meeting.

Assigned – represents amounts that do not meet the criteria to be classified as restricted or committed but are intended to be used for specific purposes. Under the Town's structure, only authorized assignments for non-contractual encumbrances can be made by individual department heads.

Unassigned – represents the residual fund balance for the General Fund and the negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting assigned fund balance amounts.

In circumstances when an expenditure is made for a purpose for which amounts are available in multiple fund balance classifications, fund balance is depleted in the order of restricted, committed, assigned and unassigned.

Encumbrance amounts have been assigned for specific purposes for which resources already have been allocated.

P. Long-term Debt

Government-Wide and Proprietary Fund Financial Statements

Long-term debt is reported as liabilities in the government-wide and proprietary fund statements of net position. Material bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount.

Governmental Fund Financial Statements

The face amount of governmental funds long-term debt is reported as other financing sources when the debt is issued. Bond premiums and discounts, as well as issuance costs, are recognized in the current period. Bond premiums are reported as other financing sources and bond discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual bond proceeds received, are reported as general government expenditures.

Q. Investment Income

Excluding the permanent funds, investment income derived from major and nonmajor governmental funds is legally assigned to the general fund unless otherwise directed by Massachusetts General Law (MGL).

Investment income from the water and sewer enterprise fund is retained in the fund. Investment income from the rubbish enterprise fund is voluntarily assigned to the general fund.

R. Compensated Absences

Employees are granted vacation and sick leave in varying amounts based on collective bargaining agreements, state laws and executive policies.

Government-Wide and Proprietary Fund Financial Statements

Vested or accumulated vacation and sick leave are reported as liabilities and expensed as incurred.

Governmental Fund Financial Statements

Vested or accumulated vacation and sick leave, which will be liquidated with expendable available financial resources, are reported as expenditures and fund liabilities upon employee retirements and resignations.

S. Post Retirement Benefits

Government-Wide and Fund Financial Statements

In addition to providing pension benefits, and as more fully described in Note 10, the Town provides health insurance coverage for current and future retirees and their spouses.

T. Use of Estimates

Government-Wide and Fund Financial Statements

The preparation of basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

U. Total Column

Government-Wide Financial Statements

The total column presented on the government-wide financial statements represents consolidated financial information.

Fund Financial Statements

The total column presented on the fund financial statements is presented only to facilitate financial analysis. Data in this column is not the equivalent of consolidated financial information.

NOTE 2 – STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

Municipal Law requires the adoption of a balanced budget that is approved by Town Meeting vote. The Finance Committee presents an annual budget to Town Meeting, which includes estimates of revenues and other financing sources and recommendations of expenditures and other financing uses. Town Meeting, which has full authority to amend and/or reject the budget or any line item, adopts the expenditure budget by majority vote. Increases to the budget subsequent to Annual Town Meeting approval require Special Town Meeting approval.

The majority of appropriations are non-continuing which lapse at the end of each fiscal year. Others are continuing appropriations for which the governing body has authorized that an unspent balance from a prior fiscal year be carried forward and made available for spending in the current fiscal year.

Generally, expenditures may not exceed the level of spending (salaries, expenses and capital) authorized for an appropriation account. However, the Town is statutorily required to pay debt service, regardless of whether such amounts are appropriated.

An annual budget is adopted for the general fund and community preservation (CPA) fund in conformity with the guidelines described above. The original fiscal year 2013 approved budget for the general fund authorized \$10,182,001 in appropriations. During fiscal year 2013, reductions in appropriations totaling \$24,719 for the general fund were authorized. The original fiscal year 2013 approved budget for the CPA fund authorized \$108,648 in appropriations. No additional appropriations were authorized during the year.

The Accountant's office has the responsibility to ensure that budgetary control is maintained. Budgetary control is exercised through the accounting system.

The budgetary comparison schedules presented in the accompanying required supplementary information presents comparisons of the legally adopted budget, as amended, with actual results. The originally adopted budget is presented for purposes of comparison to the final, amended budget.

B. Fund Deficits

At June 30, 2013, the following fund deficits exist:

Fund	Amount	Funding Source
Coast Guard houses (major fund).....	\$ 1,866,000	Issuance of long-term debt
Bear Pond.....	225,000	Issuance of long-term debt
Road construction.....	175,226	Issuance of long-term debt
Fire truck.....	57,459	Issuance of long-term debt
Fire radios and breathing apparatus.....	18,158	Issuance of long-term debt

C. Excess of Expenditures Over Appropriations

During the fiscal year ended June 30, 2013, expenditures exceeded appropriations for state and county charges.

NOTE 3 - DEPOSITS AND INVESTMENTS

The municipal finance laws of the Commonwealth authorize the Town to invest temporarily idle cash in bank term deposits and certificates of deposits, and treasury and agency obligations of the United States government, with maturities of one year or less; U.S. treasury or agency repurchase agreements with maturities of not more than 90 days; money market accounts; and the state treasurer’s investment pool – the Massachusetts Municipal Depository Trust (MMDT).

The MMDT meets the criteria of an external investment pool and operates in accordance with applicable state laws and regulations. The Treasurer of the Commonwealth serves as Trustee. The reported value of the pool is the same as the fair value of pool shares.

A cash and investment pool is maintained that is available for use by all funds with unrestricted cash and investments. The deposits and investments of the permanent funds are held separately from other Town funds.

Deposits - Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of a bank failure, the Town’s deposits may not be recovered. The Town does not have a policy for custodial credit risk of deposits. As of June 30, 2013, \$3,227,685 of the Town’s bank balance of \$4,663,060 was uninsured and uncollateralized and exposed to custodial credit risk.

Investments Summary

The Town’s investment at June 30, 2013 consisted of \$405,534 in MMDT.

Investments - Interest Rate Risk of Debt Securities

Interest rate risk for debt securities is the risk that changes in interest rates of debt securities will adversely affect the fair value of an investment. The Town does not have a policy for interest rate risk of debt securities. As of June 30, 2013, the Town was not exposed to interest rate risk.

Investments - Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Town does not have a policy for custodial credit risk of investments. As of June 30, 2013, the Town was not exposed to custodial credit risk.

Investments - Credit Risk of Debt Securities

Credit risk for investments is the risk that an issuer or other counterparty to a debt security will not fulfill its obligations. The Town does not have a policy for credit risk of debt securities. As of June 30, 2013, the Town's investment in MMDT did not have a credit quality rating.

NOTE 4 - ACCOUNTS RECEIVABLE

At June 30, 2013, receivables for the individual major governmental funds and nonmajor governmental and fiduciary funds in the aggregate, including the applicable allowances for uncollectible amounts, are as follows:

	Gross Amount	Allowance for Uncollectibles	Net Amount
<u>Receivables:</u>			
Real estate and personal property taxes.....	\$ 104,914	\$ -	\$ 104,914
Real estate tax deferrals.....	132,594	-	132,594
Tax and trash liens*.....	204,760	-	204,760
Motor vehicle and other excise taxes.....	105,273	-	105,273
Community preservation surcharges.....	1,800	-	1,800
Trash*.....	10,645	-	10,645
Parking violations.....	123,397	(110,795)	12,602
Departmental and other.....	25,773	-	25,773
Intergovernmental.....	40,355	-	40,355
	<u>\$ 749,511</u>	<u>\$ (110,795)</u>	<u>\$ 638,716</u>

* Represents outstanding trash receivables prior to the adoption of the rubbish enterprise fund

At June 30, 2013, receivables for the enterprise funds, including the applicable allowances for uncollectible amounts, are as follows:

	Gross Amount	Allowance for Uncollectibles	Net Amount
<u>Receivables:</u>			
Water.....	\$ 178,941	\$ -	\$ 178,941
Sewer.....	146,037	-	146,037
Trash.....	12,137	-	12,137
Utility liens.....	5,078	-	5,078
	<u>\$ 342,193</u>	<u>\$ -</u>	<u>\$ 342,193</u>

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. The following identifies the various components of *deferred revenue* reported in the governmental funds:

<u>Receivable type:</u>	<u>General Fund</u>	<u>Community Preservation Fund</u>	<u>Total</u>
Real estate and personal property taxes.....	\$ 85,658	\$ -	\$ 85,658
Real estate tax deferrals.....	132,594	-	132,594
Tax and trash liens.....	201,068	3,692	204,760
Motor vehicle and other excise taxes.....	105,273	-	105,273
Community preservation surcharges.....	-	1,800	1,800
Trash.....	10,645	-	10,645
Parking violations.....	12,602	-	12,602
Departmental and other.....	25,773	-	25,773
Total.....	<u>\$ 573,613</u>	<u>\$ 5,492</u>	<u>\$ 579,105</u>

NOTE 5 - CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2013, was as follows:

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities:				
<u>Capital assets not being depreciated:</u>				
Land.....	\$ 7,669,465	\$ -	\$ -	\$ 7,669,465
Works of art.....	110,500	-	-	110,500
Total capital assets not being depreciated.....	<u>7,779,965</u>	<u>-</u>	<u>-</u>	<u>7,779,965</u>
<u>Capital assets being depreciated:</u>				
Land improvements.....	933,514	141,753	-	1,075,267
Buildings and improvements.....	16,800,571	48,946	-	16,849,517
Machinery and equipment.....	2,321,043	136,855	(112,489)	2,345,409
Library books.....	573,081	30,463	-	603,544
Vehicles.....	1,010,997	799,811	(22,489)	1,788,319
Infrastructure.....	2,940,521	83,477	-	3,023,998
Total capital assets being depreciated.....	<u>24,579,727</u>	<u>1,241,305</u>	<u>(134,978)</u>	<u>25,686,054</u>
<u>Less accumulated depreciation for:</u>				
Land improvements.....	(343,736)	(34,312)	-	(378,048)
Buildings and improvements.....	(4,706,619)	(400,612)	-	(5,107,231)
Machinery and equipment.....	(1,439,798)	(134,766)	92,925	(1,481,639)
Library books.....	(384,320)	(35,518)	-	(419,838)
Vehicles.....	(749,775)	(84,452)	22,489	(811,738)
Infrastructure.....	(1,642,456)	(137,939)	-	(1,780,394)
Total accumulated depreciation.....	<u>(9,266,704)</u>	<u>(827,599)</u>	<u>115,414</u>	<u>(9,978,888)</u>
Total capital assets being depreciated, net.....	<u>15,313,023</u>	<u>413,706</u>	<u>(19,564)</u>	<u>15,707,166</u>
Total governmental activities capital assets, net.....	<u>\$ 23,092,988</u>	<u>\$ 413,706</u>	<u>\$ (19,564)</u>	<u>\$ 23,487,131</u>

	Beginning Balance	Increases	Decreases	Ending Balance
Water/Sewer Enterprise Fund:				
<u>Capital assets being depreciated:</u>				
Machinery and equipment.....	\$ 130,226	\$ -	\$ -	\$ 130,226
Vehicles.....	116,352	-	-	116,352
Infrastructure.....	10,863,368	424,630	-	11,287,997
Total capital assets being depreciated.....	11,109,946	424,630	-	11,534,575
<u>Less accumulated depreciation for:</u>				
Machinery and equipment.....	(34,471)	(11,038)	-	(45,509)
Vehicles.....	(22,559)	(23,270)	-	(45,829)
Infrastructure.....	(3,923,104)	(242,493)	-	(4,165,598)
Total accumulated depreciation.....	(3,980,134)	(276,801)	-	(4,256,936)
Total water/sewer enterprise capital assets, net.....	\$ 7,129,812	\$ 147,829	\$ -	\$ 7,277,639
Rubbish Enterprise Fund:				
<u>Capital assets being depreciated:</u>				
Machinery and equipment.....	\$ -	\$ 11,581	\$ -	\$ 11,581
<u>Less accumulated depreciation for:</u>				
Machinery and equipment.....	-	(884)	-	(884)
Total rubbish nonmajor enterprise capital assets, net.....	-	10,697	-	10,697
Total business-type activities capital assets, net.....	\$ 7,129,812	\$ 158,526	\$ -	\$ 7,288,336

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities:

General government.....	\$ 83,429
Public safety.....	149,199
Education.....	240,228
Public works.....	184,846
Culture and recreation.....	169,897

Total depreciation expense - governmental activities..... \$ 827,599

Business-Type Activities:

Water/Sewer.....	\$ 276,801
Rubbish.....	884

Total depreciation expense - business-type activities..... \$ 277,685

NOTE 6 - INTERFUND TRANSFERS

Interfund transfers for the fiscal year ended June 30, 2013, are summarized as follows:

Transfers Out:	Transfers In:			Total
	General Fund	Nonmajor Governmental Funds	Water/Sewer Enterprise Fund	
General Fund.....	\$ -	\$ 94,000	\$ 321,832	\$ 415,832 (1)
Water/Sewer Enterprise Fund.....	186,431	-	-	186,431 (2)
	<u>\$ 186,431</u>	<u>\$ 94,000</u>	<u>\$ 321,832</u>	<u>\$ 602,263</u>

(1) Represents budgeted transfers to wharf special revenue fund (\$15,000), street and sidewalk paving, fire apparatus and Bear Pond drainage capital project funds to pay down short-term notes (79,000), and the water/sewer enterprise fund to pay debt service (\$321,832).

(2) Represents transfer of indirect costs to the general fund (\$186,431)

NOTE 7 - SHORT-TERM FINANCING

Short-term debt may be authorized and issued to fund the following:

- Current operating costs prior to the collection of revenues through issuance of revenue anticipation notes (RAN) or tax anticipation notes (TAN).
- Capital project costs and other approved expenditures incurred prior to obtaining permanent financing through issuance of bond anticipation notes (BAN) or grant anticipation notes (GAN).

Short-term loans are general obligations and carry maturity dates that are limited by statute. Interest expenditures and expenses for short-term borrowings are accounted for in the general fund and water/sewer enterprise fund, respectively.

Details related to the short-term debt activity for the fiscal year ended June 30, 2013, is as follows:

Notes Payable - Governmental Funds

Type	Description	Origination Date	Maturity Date	Interest Rate	Balance at 6/30/2012	Increases	Decreases	Balance at 6/30/2013
BAN	Bear pond drainage.....	07/08/11	07/06/12	1.50%	\$ 250,000	\$ -	\$ (250,000)	\$ -
BAN	Road and sidewalk paving.....	07/08/11	07/06/12	1.50%	100,000	-	(100,000)	-
BAN	Street and sidewalk paving.....	07/08/11	07/06/12	1.50%	90,000	-	(90,000)	-
BAN	Fire department equipment.....	07/08/11	07/06/12	1.50%	48,000	-	(48,000)	-
BAN	Coast Guard houses.....	10/13/11	10/12/12	1.50%	1,866,000	-	(1,866,000)	-
RAN	Revenue Anticipation Note.....	07/06/12	05/16/13	0.75%	-	1,300,000	(1,300,000)	-
BAN	Street and sidewalk paving.....	07/06/12	07/18/13	0.60%	-	100,000	(35,000)	65,000
BAN	Fire department equipment.....	07/06/12	07/18/13	0.60%	-	60,000	(31,000)	29,000
BAN	Road and sidewalk paving.....	07/06/12	07/18/13	0.60%	-	100,000	(10,000)	90,000
BAN	Bear pond drainage.....	07/06/12	07/18/13	0.60%	-	250,000	(25,000)	225,000
BAN	Street and sidewalk paving.....	07/06/12	07/18/13	0.60%	-	100,000	-	100,000
BAN	Fire department equipment.....	07/06/12	07/18/13	0.60%	-	60,000	-	60,000
BAN	Coast Guard houses.....	10/12/12	07/18/13	1.00%	-	1,866,000	-	1,866,000
Total.....					\$ 2,354,000	\$ 3,836,000	\$ (3,755,000)	\$ 2,435,000

Subsequent Events

On July 18, 2013, the Town paid down the \$65,000 street and sidewalk paving BAN outstanding at June 30, 2013.

On July 18, 2013, the Town paid down the \$29,000 fire department equipment BAN outstanding at June 30, 2013.

On July 18, 2013, the Town paid down \$10,000 of the road and sidewalk BAN and renewed the BAN in the amount of \$80,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town paid down \$50,000 of the Bear Pond drainage BAN and renewed the BAN in the amount of \$175,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town renewed the street and sidewalk paving BAN in the amount of \$100,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town paid down \$6,000 of the fire department equipment BAN and renewed the BAN in the amount of \$54,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town renewed the Coast Guard houses BAN in the amount of \$1,866,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town issued a new street and sidewalk paving BAN in the amount of \$100,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town issued a new utility tractor BAN in the amount of \$45,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town issued a new school computers BAN in the amount of \$58,500 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town issued a new wharf seawalls BAN in the amount of \$100,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town issued a new Short Beach dunes restoration BAN in the amount of \$55,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town issued a new Short Beach basketball courts BAN in the amount of \$3,500 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town issued a new compost area BAN in the amount of \$80,000 at an interest rate of 1.00% with a maturity date of July 18, 2014.

On July 18, 2013, the Town issued a new RAN in the amount of \$1,300,000 at an interest rate of 0.50% and maturity date of May 16, 2014.

NOTE 8 - LONG-TERM OBLIGATIONS

The following represents a summary of changes that occurred in long-term obligations during the fiscal year ended June 30, 2013:

	Balance June 30, 2012	Increases	Decreases	Balance June 30, 2013	Current Portion
Governmental Activities:					
Bonds and notes payable.....	\$ 4,939,500	\$ -	\$ (414,500)	\$ 4,525,000	\$ 414,500
Net OPEB obligation.....	514,324	446,608	(192,673)	768,259	-
Compensated absences.....	253,000	-	(16,000)	237,000	23,700
Total.....	<u>\$ 5,706,824</u>	<u>\$ 446,608</u>	<u>\$ (623,173)</u>	<u>\$ 5,530,259</u>	<u>\$ 438,200</u>
Business-type Activities:					
Bonds and notes payable.....	\$ 2,003,440	\$ 175,000	\$ (265,210)	\$ 1,913,230	\$ 269,310
Net OPEB obligation.....	42,160	39,392	(16,995)	64,557	-
Compensated absences.....	28,000	5,000	-	33,000	3,300
Total.....	<u>\$ 2,073,600</u>	<u>\$ 219,392</u>	<u>\$ (282,205)</u>	<u>\$ 2,010,787</u>	<u>\$ 272,610</u>

The governmental activities long-term liabilities will be liquidated from the general fund and community preservation fund. The business-type activities long-term liabilities will be liquidated from the water/sewer enterprise fund, rubbish enterprise fund and general fund subsidies.

NOTE 9 - LONG-TERM DEBT

Details related to the outstanding indebtedness at June 30, 2013, and the debt service requirements are as follows:

Bonds and Notes Payable - Governmental Funds

Project	Interest Rate	Outstanding at June 30, 2012	Issued	Redeemed	Outstanding at June 30, 2013
School remodeling.....	3.75% - 5.00%	\$ 4,190,000	\$ -	\$ (300,000)	\$ 3,890,000
Johnson school roof.....	3.375% - 4.25%	124,500	-	(14,500)	110,000
Building reconstruction.....	3.375% - 4.25%	437,500	-	(62,500)	375,000
School road/traffic.....	3.375% - 4.25%	87,500	-	(12,500)	75,000
Remodeling.....	3.375% - 4.25%	70,000	-	(10,000)	60,000
Departmental equipment.....	3.375% - 3.50%	30,000	-	(15,000)	15,000
Total governmental funds.....		<u>\$ 4,939,500</u>	<u>\$ -</u>	<u>\$ (414,500)</u>	<u>\$ 4,525,000</u>

Debt service requirements for principal and interest for governmental bonds and notes payable in future fiscal years are as follows:

Fiscal Year	Principal	Interest	Total
2014.....	\$ 414,500	\$ 179,806	\$ 594,306
2015.....	404,500	162,717	567,217
2016.....	404,500	144,416	548,916
2017.....	404,500	125,986	530,486
2018.....	404,500	108,177	512,677
2019.....	402,500	91,778	494,278
2020.....	300,000	77,600	377,600
2021.....	300,000	65,600	365,600
2022.....	300,000	53,600	353,600
2023.....	300,000	41,600	341,600
2024.....	300,000	29,600	329,600
2025.....	300,000	17,600	317,600
2026.....	290,000	5,800	295,800
Total.....	<u>\$ 4,525,000</u>	<u>\$ 1,104,280</u>	<u>\$ 5,629,280</u>

Bonds and Notes Payable – Water/Sewer Enterprise Fund

Project	Interest Rate	Outstanding at June 30, 2012	Issued	Redeemed	Outstanding at June 30, 2013
Sewer project.....	5.00%	\$ 357,500	\$ -	\$ (32,500)	\$ 325,000
Sewer project.....	5.00%	90,300	-	(7,400)	82,900
Sewer project.....	5.00%	131,740	-	(9,410)	122,330
Water note (MWRA).....	0.00%	13,400	-	(13,400)	-
Water note (MWRA).....	0.00%	26,800	-	(13,400)	13,400
Water note (MWRA).....	0.00%	107,200	-	(26,800)	80,400
Water note (MWRA).....	0.00%	80,400	-	(13,400)	67,000
Sewer project.....	3.75% - 5.00%	75,000	-	(15,000)	60,000
Sewer project.....	3.75% - 5.00%	150,000	-	(30,000)	120,000
Water projects.....	3.375% - 4.25%	48,000	-	(8,000)	40,000
Sewer project.....	3.375% - 4.25%	52,500	-	(7,500)	45,000
Water note (MWRA).....	0.00%	120,600	-	(13,400)	107,200
Water note (MWRA).....	0.00%	750,000	-	(75,000)	675,000
Water note (MWRA).....	0.00%	-	175,000	-	175,000
Total water/sewer enterprise fund.....		\$ 2,003,440	\$ 175,000	\$ (265,210)	\$ 1,913,230

The Massachusetts Water Resource Authority (MWRA) operates an Infiltration/Inflow Financial Assistance Program for community owned collection systems. The financial assistance is in the form of interest free loans that are payable in ten equal annual installments. During fiscal year 2013, the Town received a non-interest bearing MWRA loan in the amount of \$175,000. At June 30, 2013, the outstanding principal amount of MWRA loans totaled \$1,118,000.

Debt service requirements for principal and interest for enterprise fund bonds and notes payable in future fiscal years are as follows:

Fiscal Year	Principal	Interest	Total
2014.....	\$ 269,310	\$ 36,952	\$ 306,262
2015.....	255,910	31,956	287,866
2016.....	255,910	26,753	282,663
2017.....	229,110	21,530	250,640
2018.....	184,110	17,298	201,408
2019.....	162,710	14,344	177,054
2020.....	155,210	11,720	166,930
2021.....	155,210	9,255	164,465
2022.....	141,810	6,788	148,598
2023.....	66,810	4,323	71,133
2024.....	16,810	1,858	18,668
2025.....	10,910	1,018	11,928
2026.....	9,410	470	9,880
Total.....	\$ 1,913,230	\$ 184,265	\$ 2,097,495

The Town is subject to various debt limits by statute and may issue additional general obligation debt under the normal debt limit. At June 30, 2013, the Town had the following authorized and unissued debt:

Purpose	Amount
Coast Guard houses.....	\$ 1,866,000 *
Bear pond drainage.....	225,000 *
Street and sidewalk paving.....	100,000 *
Street and sidewalk paving.....	100,000 **
Wharf sea walls.....	100,000 **
Road and sidewalk paving.....	90,000 *
Compost area.....	80,000 **
Street and sidewalk paving.....	65,000 *
Fire department equipment.....	60,000 *
School computers.....	58,500 **
Short Beach dunes.....	55,000 **
Utility tractor.....	45,000 **
Fire department equipment.....	29,000 *
Short Beach basketball courts.....	3,500 **
Total.....	\$ 2,877,000

* A BAN is outstanding for this amount as of June 30, 2013

** A BAN was issued for this amount subsequent to June 30, 2013

NOTE 10 - OTHER POST EMPLOYMENT BENEFITS

Plan Description - The Town provides health and life insurance coverage for its retirees and their survivors (hereinafter referred to as the "Plan") as a single-employer defined benefit Other Post Employment Benefit (OPEB) plan. Chapter 32B of the MGL assigns authority to establish and amend benefit provisions. Changes to plan design and contribution rates must be accomplished through the collective bargaining process. The Plan does not issue a stand alone financial report since there are no assets legally segregated for the sole purpose of paying benefits under the Plan.

The number of participants as of June 30, 2012, the latest actuarial valuation, is as follows:

Active employees.....	52
Retired employees, beneficiaries and dependents.....	41
Total.....	93

Funding Policy - The contribution requirements of Plan members and the Town are established and may be amended by the Town. The required health insurance contribution rates of Plan members and the Town (including Medicare Part B) are 35-50% and 50-65%, respectively. The Town currently contributes enough money to the Plan to satisfy current obligations on a pay-as-you-go basis. The costs of administering the Plan are paid by the Town.

Annual OPEB Cost and Net OPEB Obligation - The Town's annual OPEB cost (expense) is calculated based on the annual required contribution (ARC) of the employer. The Town has elected to calculate the ARC and related information using the alternative measurement method permitted by GASB Statement #45 for employers in plans with fewer than one hundred total plan members. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and to amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Town's net OPEB obligation to the plan:

	<u>Amount</u>
Annual required contribution.....	\$ 491,236
Interest on net OPEB obligation.....	16,695
Adjustment to annual required contribution.....	<u>(21,931)</u>
Annual OPEB cost.....	486,000
Contributions made.....	<u>(209,668)</u>
Increase in net OPEB obligation.....	276,332
Net OPEB obligation at beginning of year.....	<u>556,484</u>
Net OPEB obligation at end of year.....	<u>\$ 832,816</u>

Trend information regarding annual OPEB cost, the percentage of the annual OPEB cost contributed and the net OPEB obligation is as follows:

<u>Fiscal Year Ending</u>	<u>Annual OPEB Cost (AOPEBC)</u>	<u>Percentage of AOPEBC Contributed</u>	<u>Net OPEB Obligation</u>
June 30, 2011.....	\$ 388,173	52.0%	\$ 378,240
June 30, 2012.....	402,002	55.7%	556,484
June 30, 2013.....	486,000	43.1%	832,816

Funded Status and Funding Progress - The funded status of the Plan at June 30, 2012, the most recent actuarial valuation, was as follows:

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets (A)</u>	<u>Actuarial Accrued Liability (AAL) Projected Unit Credit (B)</u>	<u>Unfunded AAL (UAAL) (B-A)</u>	<u>Funded Ratio (A/B)</u>	<u>Covered Payroll (C)</u>	<u>UAAL as a Percentage of Covered Payroll ((B-A)/C)</u>
06/30/12	\$ -	\$ 6,140,917	\$ 6,140,917	-	\$ 2,686,377	229%

The projection of future benefit payments for an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedules of funding progress, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Methods and Assumptions - Projections of benefits for financial reporting purposes are based on the substantive Plan (the Plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and Plan members to that point. The methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The assumptions made (including simplifying assumptions under the alternative measurement method) are as follows:

Cost method:	Entry Age Normal
Amortization method:	Level percentage of projected payroll
Remaining amortization period:	30 years
Interest discount rate:	3.0%
Healthcare/Medical cost trend rate:	Year 1 – 3.0% Year 2 through Year 6 - 6.0% per year Year 7 and Subsequent – 5.0% per year
Health insurance premiums:	Health insurance premiums for retirees at the calculation date was used as the basis for calculation of the present value of total benefits to be paid
Projected salary increases:	2.0% annually
Retirement age:	The greater of age 65 or the first year of eligibility
Marital status:	Status of plan members at the calculation date
Mortality:	Based on the Expectation of Life by Age and Sex in the United States from the National Center for Health Statistics (2008)
Turnover:	Data from GASB Statement #45 was used to assign active members a probability of remaining employed until the assumed retirement age and to develop an expected future working lifetime assumption for purposes of allocating to periods the present value of total benefits to be paid

Allocation of AOPEBC - AOPEBC costs were allocated to the Town's functions as follows:

Governmental Activities:	
General government.....	\$ 57,592
Public safety.....	205,864
Education.....	148,990
Public works.....	15,155
Health and human services.....	3,394
Culture and recreation.....	<u>15,613</u>
Total AOPEBC - governmental activities.....	<u>446,608</u>
Business-Type Activities:	
Water/Sewer.....	34,868
Rubbish.....	<u>4,524</u>
Total AOPEBC - business-type activities.....	<u>39,392</u>
Total AOPEBC.....	<u>\$ 486,000</u>

NOTE 11 - FUND BALANCES

The constraints on fund balances as listed in aggregate in the Governmental Funds Balance Sheet are detailed as follows:

	<u>General</u>	<u>Community Preservation</u>	<u>Coast Guard Houses</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
Nonspendable:					
Permanent fund principal.....	\$ -	\$ -	\$ -	\$ 25,150	\$ 25,150
Restricted:					
Community preservation.....	-	506,427	-	-	506,427
Revolving funds.....	-	-	-	78,360	78,360
Town state grants.....	-	-	-	1,108	1,108
Town federal grants.....	-	-	-	56,582	56,582
Wharf.....	-	-	-	106,996	106,996
Capital.....	-	-	-	89,843	89,843
General government.....	-	-	-	15,184	15,184
Education.....	-	-	-	29,321	29,321
Public works.....	-	-	-	5,875	5,875
Culture and recreation.....	-	-	-	38,530	38,530
Other.....	-	-	-	107,220	107,220
Insurance proceeds.....	-	-	-	1,530	1,530
Sub-total - Restricted.....	-	<u>506,427</u>	-	<u>530,549</u>	<u>1,036,976</u>
Committed:					
Subsequent year's expenditures.....	<u>583,498</u>	-	-	-	<u>583,498</u>
Assigned:					
Encumbrances.....	<u>79,000</u>	-	-	-	<u>79,000</u>
Unassigned.....	<u>705,140</u>	-	<u>(1,866,000)</u>	<u>(475,843)</u>	<u>(1,636,703)</u>
Total fund balances.....	<u>\$ 1,367,638</u>	<u>\$ 506,427</u>	<u>\$ (1,866,000)</u>	<u>\$ 79,856</u>	<u>\$ 87,921</u>

NOTE 12- STABILIZATION FUNDS

The Town maintains a general stabilization fund that was established under MGL Chapter 40, Section 5B. Appropriations in and out of the stabilization fund require two-thirds vote of Town meeting. Investment income is retained by the fund.

The balance of the stabilization fund at June 30, 2013 totals \$80,382 and is reported in the general fund as unassigned fund balance.

NOTE 13 - OPERATING LEASES

The Town (Lessor) has entered into an operating lease agreement (Agreement) with Kelley Greens at Nahant (Lessee) to manage the Kelley Greens Golf Club (Golf Club). The Agreement provides for a flat rate lease fee for each year of the contract, commencing January 1st of each year. The Lessee may choose to reduce the lease fee, up to an amount equal to two (2) months' rent per year by completing capital improvements as approved by the Town. The contract expires on December 31, 2016.

During fiscal year 2013, the Town received approximately \$100,000 in rental fees related to the Golf Club, which are recorded as departmental and other revenue in the general fund. Rental requirements in future fiscal years are as follows:

<u>Fiscal Year</u>	<u>Payment</u>
2014.....	\$ 103,335
2015.....	105,002
2016.....	106,668
2017.....	53,751

NOTE 14 - RISK FINANCING

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Town carries commercial insurance. The Town participates in a premium-based health care and workers' compensation plan for its active and retired employees. The amount of claim settlements has not exceeded insurance coverage in any of the previous three fiscal years.

NOTE 15 - PENSION PLAN

Plan Description – The Town contributes to the Essex Retirement System (System), a cost-sharing multiple-employer defined benefit pension plan administered by the Essex Retirement Board. Substantially all employees of the Town are members of the System, except for public school teachers and certain administrators who are members of the Massachusetts Teachers Retirement System.

Chapter 32 of the MGL assigns authority to establish and amend benefit provisions of the plan. The System provides retirement, disability and death benefits to plan members and beneficiaries. Cost-of-living adjustments granted between 1981 and 1997 and any increases in other benefits imposed by the Commonwealth's state law during those years are borne by the Commonwealth and are deposited into the pension fund. Cost-of-living adjustments granted after 1997 must be authorized by the Essex Retirement Board and are borne by the System. The System issues a publicly available report in accordance with guidelines established by the Commonwealth's Public Employee Retirement Administration Commission. That report may be obtained by contacting the System located at 491 Maple Street, Danvers, Massachusetts, 01923.

Funding Policy – Chapter 32 of MGL governs the contributions of plan members and the Town. Plan members are required to contribute to the System at rates ranging from 5% to 11% of annual covered compensation. The Town is required to pay into the System its share of the system-wide actuarial determined contribution that is apportioned among the employers based on annual covered payroll. The Town’s contributions to the System for the fiscal years ended June 30, 2013, 2012, and 2011 were \$535,206, \$510,778, and \$446,854, respectively, which equaled its required contribution for each fiscal year.

NOTE 16 - MASSACHUSETTS TEACHERS RETIREMENT SYSTEM

Public school teachers and certain administrators are members of the Massachusetts Teachers Retirement System, to which the Town does not contribute. Pension benefits and administrative expenses paid by the Teachers Retirement Board are the legal responsibility of the Commonwealth. The amount of these on-behalf payments totaled \$678,880 for the fiscal year ended June 30, 2013, and, accordingly, are reported in the general fund as intergovernmental revenues and pension expenditures.

NOTE 17 - CONTINGENCIES

Various legal actions and claims are pending against the Town. Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not always predictable. Although the amount of liability, if any, at June 30, 2013, cannot be ascertained, management believes any resulting liability should not materially affect the financial position of the Town at June 30, 2013.

The Town participates in a number of federal award programs. Although the grant programs have been audited in accordance with the provisions of the Single Audit Act Amendments of 1996 through June 30, 2013, these programs are still subject to financial and compliance audits. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town expects such amounts, if any, to be immaterial.

NOTE 18 - FUTURE IMPLEMENTATION OF GASB PRONOUNCEMENTS

The GASB has issued the following statements:

- Statement No. 65, Items Previously Reported as Assets and Liabilities, which is required to be implemented during fiscal year 2014. Management does not believe the implementation of this Statement will significantly impact the basic financial statements.
- Statement No. 66, Technical Corrections – 2012 – an amendment of GASB Statements No. 10 and No. 62, which is required to be implemented during fiscal year 2014. Management does not believe the implementation of this Statement will impact the basic financial statements.
- Statement No. 67, Financial Reporting for Pension Plans – an Amendment of GASB Statement No. 25, which is required to be implemented during fiscal year 2014. Management has determined that the implementation of this Statement will not impact the basic financial statements.
- Statement No. 68, Accounting and Financial Reporting for Pensions – an Amendment of GASB Statement No. 27, which is required to be implemented during fiscal year 2015. The implementation of this Statement will represent a significant change in the accounting and reporting of pension expense and the related liability. For the first time, the Town will be required to recognize its long-term obligation for pension benefits as a liability and to more comprehensively measure the annual costs of pension benefits. The implementation of this Statement also expands pension related note disclosures and required supplementary information.

- Statement No. 69, *Government Combinations and Disposals of Government Operations*, which is required to be implemented during fiscal year 2015. Management does not believe the implementation of this Statement will impact the basic financial statements.
- Statement No. 70, *Accounting and Financial Reporting for Nonexchange Financial Guarantees*, which is required to be implemented during fiscal year 2014. Management does not believe the implementation of this Statement will impact the basic financial statements.

These pronouncements will be implemented by their respective implementation dates.

Required Supplementary Information

GENERAL FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Prior Year Encumbrances and Continuing Appropriations	Original Budget	Supplemental Appropriations and Transfers	Final Budget
REVENUES				
Real estate and personal property taxes.....	\$ -	\$ 7,724,394	\$ -	\$ 7,724,394
Motor vehicle and other excise taxes.....	-	415,381	-	415,381
Tax liens.....	-	-	-	-
Payments in lieu of taxes.....	-	2,083	-	2,083
Charges for services.....	-	5,038	-	5,038
Trash disposal.....	-	-	-	-
Intergovernmental.....	-	813,170	-	813,170
Penalties and interest on taxes.....	-	27,772	-	27,772
Licenses and permits.....	-	63,346	-	63,346
Fines and forfeitures.....	-	37,483	-	37,483
Departmental and other.....	-	385,042	-	385,042
Investment income.....	-	2,427	-	2,427
TOTAL REVENUES.....	-	9,476,136	-	9,476,136
EXPENDITURES				
Current:				
General government.....	6,200	991,764	(21,679)	970,085
Public safety.....	-	2,269,228	28,497	2,297,725
Education.....	-	3,340,609	18,293	3,358,902
Public works.....	-	393,956	87,610	481,566
Health and human services.....	-	56,927	20,800	77,727
Culture and recreation.....	336	267,232	2,881	270,113
Pension benefits.....	-	551,183	(26,479)	524,704
Employee benefits.....	-	914,678	(31,147)	883,531
Property and liability insurance.....	-	224,108	(24,495)	199,613
State and county charges.....	-	104,771	-	104,771
Debt service:				
Principal.....	79,000	431,000	(79,000)	431,000
Interest.....	-	220,713	-	220,713
TOTAL EXPENDITURES.....	85,536	9,766,169	(24,719)	9,820,450
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES.....	(85,536)	(290,033)	24,719	(344,314)
OTHER FINANCING SOURCES (USES)				
Transfers in.....	-	186,431	-	186,431
Premium from issuance of bonds and notes.....	-	-	-	-
Transfers out.....	-	(415,832)	-	(415,832)
TOTAL OTHER FINANCING SOURCES (USES).....	-	(229,401)	-	(229,401)
NET CHANGE IN FUND BALANCE.....	(85,536)	(519,434)	24,719	(573,715)
FUND BALANCE AT BEGINNING OF YEAR.....	1,202,008	1,202,008	1,202,008	1,202,008
FUND BALANCE AT END OF YEAR.....	\$ 1,116,472	\$ 682,574	\$ 1,226,727	\$ 628,293

See notes to required supplementary information.

Actual	Current Year Encumbrances and Continuing Appropriations	Actual and Encumbrances and Continuing Appropriations	Variance Positive/ (Negative)
\$ 7,743,731	\$ -	\$ 7,743,731	\$ 19,337
477,291	-	477,291	61,910
22,442	-	22,442	22,442
1,558	-	1,558	(525)
2,425	-	2,425	(2,613)
5,642	-	5,642	5,642
844,181	-	844,181	31,011
27,378	-	27,378	(394)
125,539	-	125,539	62,193
46,279	-	46,279	8,796
524,813	-	524,813	139,771
928	-	928	(1,499)
<u>9,822,207</u>	<u>-</u>	<u>9,822,207</u>	<u>346,071</u>
894,521	-	894,521	75,564
2,283,596	-	2,283,596	14,129
3,332,636	-	3,332,636	26,266
419,457	-	419,457	62,109
71,609	-	71,609	6,118
255,038	-	255,038	15,075
524,704	-	524,704	-
824,819	-	824,819	58,712
185,955	-	185,955	13,658
154,460	-	154,460	(49,689)
352,000	79,000	431,000	-
220,713	-	220,713	-
<u>9,519,508</u>	<u>79,000</u>	<u>9,598,508</u>	<u>221,942</u>
<u>302,699</u>	<u>(79,000)</u>	<u>223,699</u>	<u>568,013</u>
186,431	-	186,431	-
9,989	-	9,989	9,989
(415,832)	-	(415,832)	-
<u>(219,412)</u>	<u>-</u>	<u>(219,412)</u>	<u>9,989</u>
83,287	(79,000)	4,287	578,002
<u>1,202,008</u>	<u>1,202,008</u>	<u>1,202,008</u>	<u>-</u>
<u>\$ 1,285,295</u>	<u>\$ 1,123,008</u>	<u>\$ 1,206,295</u>	<u>\$ 578,002</u>

COMMUNITY PRESERVATION FUND
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL

FOR THE FISCAL YEAR ENDED JUNE 30, 2013

	Prior Year Encumbrances and Continuing Appropriations	Original Budget	Supplemental Appropriations and Transfers	Final Budget
REVENUES				
Community preservation surcharges.....	\$ -	\$ 170,521	\$ -	\$ 170,521
Intergovernmental	-	85,261	-	85,261
Investment income.....	-	1,000	-	1,000
	<u>-</u>	<u>176,782</u>	<u>-</u>	<u>176,782</u>
TOTAL REVENUES.....	-	256,782	-	256,782
EXPENDITURES				
Current:				
Administrative.....	-	5,000	-	5,000
Acquisitions and projects.....	258,125	25,210	-	283,335
Debt service:				
Principal.....	-	62,500	-	62,500
Interest.....	-	15,938	-	15,938
	<u>-</u>	<u>78,438</u>	<u>-</u>	<u>78,438</u>
TOTAL EXPENDITURES.....	258,125	108,648	-	366,773
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES.....	<u>(258,125)</u>	<u>148,134</u>	<u>-</u>	<u>(109,991)</u>
FUND BALANCE AT BEGINNING OF YEAR....	<u>385,427</u>	<u>385,427</u>	<u>385,427</u>	<u>385,427</u>
FUND BALANCE AT END OF YEAR.....	<u>\$ 127,302</u>	<u>\$ 533,561</u>	<u>\$ 385,427</u>	<u>\$ 275,436</u>

See notes to required supplementary information.

<u>Actual</u>	<u>Current Year Encumbrances and Continuing Appropriations</u>	<u>Actual and Encumbrances and Continuing Appropriations</u>	<u>Variance Positive/ (Negative)</u>
\$ 175,870	\$ -	\$ 175,870	\$ 5,349
103,780	-	103,780	18,519
592	-	592	(408)
<u>280,242</u>	<u>-</u>	<u>280,242</u>	<u>23,460</u>
2,614	-	2,614	2,386
78,190	205,145	283,335	-
62,500	-	62,500	-
15,938	-	15,938	-
<u>159,242</u>	<u>205,145</u>	<u>364,387</u>	<u>2,386</u>
<u>121,000</u>	<u>(205,145)</u>	<u>(84,145)</u>	<u>25,846</u>
<u>385,427</u>	<u>385,427</u>	<u>385,427</u>	<u>-</u>
<u>\$ 506,427</u>	<u>\$ 180,282</u>	<u>\$ 301,282</u>	<u>\$ 25,846</u>

PENSION PLAN SCHEDULES

The following schedules provide information related to the System as a whole, for which the Town is one participating employer:

SCHEDULES OF FUNDING PROGRESS (SYSTEM)

Actuarial Valuation Date	Actuarial Value of Assets (A)	Actuarial Liability (AAL) Entry Age (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
01/01/11	\$ 278,332,006	\$ 536,115,536	\$ 257,783,530	51.9%	\$ 119,707,156	215.3%
01/01/08	301,420,965	445,171,554	143,750,589	67.7%	111,726,856	128.7%
01/01/06	261,327,047	375,593,562	114,266,515	69.6%	98,641,094	115.8%
01/01/04	229,852,971	333,396,222	103,543,251	68.9%	93,404,002	110.9%
01/01/02	218,346,198	287,390,715	69,044,517	76.0%	85,005,338	81.2%
01/01/00	190,363,700	253,847,100	63,483,400	75.0%	69,525,900	91.3%

SCHEDULE OF EMPLOYER CONTRIBUTIONS (SYSTEM)

Year Ended December 31	Annually Required Contributions (ARC)	Percentage of ARC Contributed (%)
2007	\$ 16,294,571	100
2008	16,995,636	100
2009	18,173,867	100
2010	19,566,952	100
2011	21,084,190	100
2012	22,770,925	100

The following schedule provides information related to the Town's portion of the System's ARC:

TOWN SHARE OF SYSTEM ARC

Fiscal Year Ended June 30	ARC	Percentage of ARC Contributed (%)	Town ARC as a Percentage of System ARC (%)
2008	\$ 358,682	100	2.2%
2009	383,675	100	2.3%
2010	423,691	100	2.3%
2011	446,854	100	2.3%
2012	510,778	100	2.4%
2013	535,206	100	2.4%

OTHER POSTEMPLOYMENT BENEFITS SCHEDULES

The following schedules provide information related to the Town’s other postemployment benefits plan:

SCHEDULES OF FUNDING PROGRESS

Actuarial Valuation Date	Actuarial Value of Assets (A)	Actuarial Accrued Liability (AAL) Projected Unit Credit (B)	Unfunded AAL (UAAL) (B-A)	Funded Ratio (A/B)	Covered Payroll (C)	UAAL as a Percentage of Covered Payroll ((B-A)/C)
06/30/12	\$ -	\$ 6,140,917	\$ 6,140,917	-	\$ 2,686,377	229%
07/01/09	-	4,586,481	4,586,481	-	2,427,894	189%

NOTE A - BUDGETARY - GAAP RECONCILIATION

For budgetary financial reporting purposes, the Uniform Massachusetts Accounting System basis of accounting (established by the Commonwealth) is followed, which differs from the GAAP basis of accounting. Reconciliations of budgetary-basis to GAAP-basis results for the general fund and community preservation fund (CPA Fund) for the fiscal year ended June 30, 2013, are presented below:

General Fund

	<u>Revenues</u>	<u>Expenditures</u>	<u>Fund Balances</u>
Budgetary basis as reported on the schedule of revenues, expenditures and changes in fund balance - budget and actual.....	\$ 9,822,207	\$ 9,598,508	\$ 1,206,295
<u>Reclassifications</u>			
Activity of stabilization fund recorded in the general fund for GAAP purposes.....	200	-	80,382
<u>Adjustments</u>			
Net change in recording 60-day receipts.....	3,941	-	19,256
Net change in recording tax refunds payable.....	65,741	-	-
To record MTRS on-behalf payments.....	678,880	678,880	-
Net change in recording short-term interest accrual.....	-	(14,973)	(17,295)
To record encumbrances and continuing appropriations.....	-	(79,000)	79,000
GAAP basis as reported on the statement of revenues, expenditures and changes in fund balances.....	<u>\$ 10,570,969</u>	<u>\$ 10,183,415</u>	<u>\$ 1,367,638</u>

CPA Fund

	<u>Expenditures</u>	<u>Fund Balances</u>
Budgetary basis as reported on the schedule of revenues, expenditures and changes in fund balance - budget and actual.....	\$ 364,387	\$ 301,282
<u>Adjustments</u>		
To record encumbrances and continuing appropriations.....	<u>(205,145)</u>	<u>205,145</u>
GAAP basis as reported on the statement of revenues, expenditures and changes in fund balances.....	<u>\$ 159,242</u>	<u>\$ 506,427</u>

NOTE B - PENSION PLAN

Additional information as of the latest actuarial valuation is as follows:

Valuation date:	January 1, 2011
Actuarial cost method:	Entry Age Normal Cost Method
Amortization method:	Level dollar for ERI liability for most units, 4.5% annual increases for ERI liability for other units, increasing amortization for the remaining unfunded liability. Increase in total appropriation not to exceed 8%.
Remaining amortization period:	As of July 1, 2011, schedules as selected by the units for 2002 ERI liability, schedules as selected by units for 2003 ERI liability and 24 years for remaining unfunded liability
Asset valuation method:	Sum of actuarial value at beginning of year and increase in cost value during the year excluding realized appreciation or losses plus 20 percent of market value at end of year (as reported in the Annual Statement) in the excess of that preliminary value, adjusted to be within 20 percent of their market value
<u>Actuarial assumptions:</u>	
Investment rate of return:	8.25%
Projected salary increases:	5.00%
Cost of living adjustments:	3.00% of first \$12,000 of retirement income